

Hidden Valley Lake Community Services District Finance Committee Meeting Tuesday, January 14, 2025–12:30 p.m. 19400 Hartmann Road, Hidden Valley Lake, Ca.

- 1) CALL TO ORDER
- 2) <u>PLEDGE OF ALLEGIANCE</u>
- 3) <u>ROLL CALL</u>
- 4) <u>APPROVAL OF AGENDA</u>
- 5) <u>PRESENTATION:</u> Rate/Reserve Study, NBS, Jeremy Tamargo, Associate Director,
- 6) <u>DISCUSSION AND POSSIBLE RECOMMENDATION</u>: Approval and Acceptance of Reserve Study Scope of Work and Authorization of the General Manager to Execute an Agreement to Implement the Reserve Study Scope of Work
- 7) **DISCUSSION AND POSSIBLE RECOMMENDATION**: Monthly Financials

### 8) DISCUSSION AND POSSIBLE RECOMMENDATION: Projects Update

- 9) <u>DISCUSSION AND POSSIBLE RECOMMENDATION</u>: Authorization of the General Manager to Purchase Eclipse Actuator Emergency Chlorine Shutoff Systems for Two 1-Ton Containers Not to Exceed \$22,500.00
- 10) <u>DISCUSSION AND POSSIBLE RECOMMENDATION</u>: Approval of Revisions to Policy #2000 Sewer Consumption Value Policy
- 11) <u>DISCUSSION AND POSSIBLE RECOMMENDATION</u>: Approval and Acceptance of Proposal for Implementation of Lean and Authorization of the General Manager to Execute an Agreement for the Implementation of the Lean Process

### **12) PUBLIC COMMENT**

**13) BOARD MEMBER COMMENT** 

### 14) ADJOURN

Public records are available upon request. Board Packets are posted on our website at <u>www.hvlcsd.org/meetings</u>. In compliance to the Americans with Disabilities Act, if you need special accommodations to participate in or attend the meeting, please contact the District Office at 987-9201 at least 48 hours prior to the scheduled meeting.

Members of the public shall be given the opportunity to comment on each agenda item before the Governing Board acts

on that item, G.C. 54953.3. All other comments will be taken under Public Comment.

### HIDDEN VALLEY LAKE COMMUNITY SERVICES DISTRICT FINANCE COMMITTEE

DATE: January 14, 2025

**AGENDA ITEM:** Approval and Acceptance of Reserve Study Scope of Work and Authorization of the General Manager to Execute an Agreement to Implement the Reserve Study Scope of Work

**RECOMMENDATIONS:** Staff requests the Committee Recommend NBS to complete the Reserve Study concurrently with the 2025-26 Rate Study

FINANCIAL IMPACT: Not to Exceed \$10,000.

**BACKGROUND:** On December 17, 2024, staff presented NBS and Browning Reserve Study to the Board Requesting Authorization to Execute a PSA with NBS. The Board tabled the item for further clarification of the Scope of Work by NBS.

Staff invited Jeremy Tamargo, NBS and Bob Browning and Trisha Murphy, Browning to present their scope of work to the Finance Committee. Mr. Tamargo will be attending the meeting remotely to answer questions and provide an overview of the NBS Proposal. Several requests have been sent to Mr. Browning and Ms. Murphy, however, as to date there has been no response.

**ATTACHMENTS:** NBS Scope of Work for a Comprehensive Review and Evaluation of Reserves with Recommendation for Preferred Reserves, Browning Proposal for 30 Year full Reserve Study



32605 Temecula Parkway, Suite 100 Temecula, CA 92592 Toll free: 800.676.7516

nbsgov.com

December 10, 2024

Dennis White Operations Manager Hidden Valley Lake Community Services District 19400 Hartmann Road Hidden Valley Lake, CA 95467

Dear Mr. White:

For the Water, Sewer, and Recycled Water Rate Study Update, the District has requested that NBS prepare an additional scope task for an in-depth review and analysis of the District's reserve targets for the water, sewer, and recycled water utilities.

**Task Description** – For each of the three utilities, NBS will conduct a comprehensive review and evaluation of the sufficiency of existing reserve funds, target reserves, reserve fund policies, and related issues such as meeting debt service coverage ratios and other rate covenants. For each utility, we will investigate three alternatives for reserve fund targets and will provide recommendations for preferred reserve fund target levels that are tailored to the District's specific needs such as operating, capital rehabilitation/replacement, rate stabilization and catastrophes. For each alternative, we will develop a phased-in approach to funding reserves to minimize the impact on ratepayers for all three utilities.

**Work Product** – The work products for this additional will include the reserve fund alternatives evaluation prepared for District staff, outlining the background, analysis, and recommendations. Key assumptions, methodologies, and factors affecting the development of the proposed reserve targets will be highlighted with charts and graphs in the rate study report. NBS will also prepare tables and comparison graphs to illustrate how the reserve fund target alternatives impact the required rate adjustments as well as the reserve fund balances over time. The selected preferred alternative for the reserve targets for each of the three utilities will be incorporated into the final rate study model and report.

**Task Pricing** – The budget for this additional optional task is an hourly not-to-exceed fee of \$10,000. The original proposal for conducting the rate study update is \$41,675. If NBS is selected to perform this additional optional task, the maximum not-to-exceed budget would be \$51,675. Please contact me at 800.676.7516 or via email at jtamargo@nbsgov.com if you have any questions or concerns.

Sincerely,

bremi Tam<del>reze</del>

Jeremy Tamargo Associate Director



December 04, 2024

Project Manager Hidden Valley Lake Community Service District c/o Dennis White 19400 Hartmann Rd Hidden Lake, CA 957467

RE: Hidden Valley Lake Community Service District Full Study Proposed Contract

Dear Project Manager:

Browning Reserve Group, LLC ("BRG") is pleased to provide this proposed contract to prepare a 30 year full reserve study (the "Reserve Study") for Hidden Valley Lake Community Service District (the "Project") for consideration of \$6,000.00.

### **Physical Inspection**

BRG will conduct a physical inspection, limited to a visual observation only, of those major components the Project is required to maintain. For the purposes of this study, the following components will be determined to be major components to be included in the study:

- 1. Those components which, as of the date of the study, have a remaining useful life of less than 30 years, and a value greater than \$1,000; and
- 2. Those additional components, if any, which are designated as major components by the Project's Project Manager.

During the physical inspection, BRG will utilize the services of our own construction cost estimator. In addition, independent contractors may be retained, at BRG's expense, to render opinions on selected components. It is important to note for component categories having multiple items (e.g., separate roofs, roads, parking lots, etc.) BRG will be looking at each separate item individually. We will not make suppositions on all such items based on the inspection of selected items which may, or may not, be typical of the condition and remaining useful life of all such items.

Selected photographs to illustrate typical situations, and physical inspection field notes in narrative form, will be provided to the Project Manager as part of the final report. Supplemental information to the physical inspection will be obtained from the following sources:

- 1. Project plans, if available;
- 2. Maintenance records of the reserve components, if available; and
- 3. Project Board Members, management and staff.

### **Reserve Fund Balance Computation**

The study will be prepared as of the last day of the Project's prior fiscal year and include the following:

- 1. Identification of each major component.
- 2. An estimate, as of the date of the study, for each identified major component, of that component's total useful life, and its probable remaining useful life.
- 3. An estimate of the replacement cost of each major component, both at current cost levels and at projected cost levels when the projected repair and/or replacement costs are projected to occur.
- 4. Information provided by the Project as to:
  - (i) the amount of cash reserves actually available as of the end of its prior fiscal year to repair, replace, restore, or maintain the reserve components; and
  - (ii) the current fiscal year reserve contribution amount per its currently adopted budget.
- 5. An estimate of the total annual contribution needed, after deducting total reserve funds reported by the Project as being on hand as of the date of the study, to meet the projected reserve expenditures for the major components at the end of their projected useful lives.
- 6. Calculation of the percentage of funds actually set aside as of the end of the Project's prior fiscal year for reserve requirements to the total funds estimated to be required for reserve expenditures, and estimated to be on hand at the end of the current fiscal year, in relation to the amount determined by allocating reserve contributions on a pro-rata annualized basis over their total estimated useful lives.

#### **Reserve Study Purpose - Disclaimer**

The intention of the reserve study is to forecast the Project's ability to repair or replace major components as they wear out in future years, and to provide the Project's, Project Manager with the information necessary to make the reserve projections. The reserve study is not an engineering report.

The costs to be outlined in the study are for budgetary and planning purposes only. Actual bid costs will depend upon the defined scope of work at the time repairs are made, and on actual price levels prevailing at the time that the future repairs must be done. The estimates of future repair costs in the report will be good faith estimates and projections, based upon estimated future inflation rates which may or may not prove accurate. BRG submits the probability it can project in its report, or the Project Manager could project in its disclosures, future costs or actual future remaining useful lives of components having useful lives extending beyond one year with precision is the functional equivalent of winning a lottery (while it may happen in rare instances by chance, one may not reasonably expect it to happen). As a result, BRG cannot, and does not, guaranty its projections. Assumptions on future costs should be reviewed and adjusted on an annualized basis, as future cost projections become less uncertain.

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Any latent defects will be excluded from the report. Should BRG find signs of possible latent defects or problems not within the scope of the study, the Project will be notified immediately so the proper experts can be retained by the Project. However, the study will not be designed to uncover all possible latent defects, and the absence of any indications to such effect will not be, and should not be construed to be, an indication there are no defects not so noted, or that BRG warrants the absence of any such defects.

### **Scope of Report**

The reserve study prepared by BRG will go beyond minimum professional standards for a reserve study in order to provide the Project with information to enable the Project to disclose to its members all required and additional information in a context which is neither misleading nor unduly alarming.

#### Indemnification

Hidden Valley Lake Community Service District shall defend, indemnify and hold harmless Browning Reserve Group, LLC, its principals, partners, employees, agents, contractors and vendors (individually and collectively, the "Indemnities") from and against all liability, claims, suits, damages, judgments, costs and expenses of whatever nature, including but not limited to construction defect, mold or other claims, attorneys' fees and disbursements to which the Indemnities may become subject by reason of or arising out of any injury to or death of any person(s), damage to the Property, loss of use of any property, or otherwise in connection with the performance or nonperformance of BRG's obligations under this Agreement <u>as related to claims by third parties</u>. The Project shall promptly reimburse the Indemnities for all amounts, including attorneys' fees and disbursements, which the Indemnities are required to pay in connection with or in defense of any of the matters in which the Indemnities are entitled to indemnification as set forth in this Paragraph. Hidden Valley Lake Community Service District - #9533:30603 Project Manager December 04, 2024 - Full Study Page Four

#### Compensation

BRG will provide the services outlined in this proposed contract for a fee of \$6,000.00. Fifty Percent (50%) of this fee is due upon acceptance of this proposed contract. The balance is due upon acceptance of the final draft or 30 days after delivery of the first draft, whichever occurs first.

#### **Deliverables**

It is anticipated it will take 60 days from the receipt of this accepted proposal, including checklist items, to deliver the first draft to the Project Manager.

BRG will provide a reasonable quantity of report drafts, options, and "what if" scenarios at no additional cost during the client's current fiscal year. A "Final" reserve study will be provided, when requested, at no additional cost. All full reserve study reports will be delivered as electronic PDF documents. Hardcopy reports are available for an additional \$0.12 per page plus postage.

#### **Attorneys' Fees and Costs**

In the event a dispute arises under, or is related to, this contract and whether or not a lawsuit is filed or commenced, the prevailing party shall be entitled to all fees and costs, including attorneys' fees, incurred to enforce the terms of this contract.

#### Insurance

BRG shall procure and maintain, at its cost and expense, the following insurance policies: Commercial General Liability Insurance; Workman's Compensation Insurance; Automobile Liability Insurance; and Errors and Omission Insurance. Proof of the preceding insurance coverage will be provided to the Project's Project Manager upon request by the Project to BRG.

#### **Miscellaneous**

**Modification.** No modification of this contract shall be made or effective unless, and until, such modification is executed in writing by BRG and the Project.

**Complete Agreement.** This contract, including all exhibits referenced and attached hereto, represents the complete understanding of BRG and the Project with respect to its subject matter.

**Headings.** The headings in this contract are for reference purposes only and shall not affect, in any way, the meaning or interpretation of this contract.

**Choice of Law.** This contract shall be interpreted and enforced in accordance with the laws of California.

Hidden Valley Lake Community Service District - #9533:30603 Project Manager December 04, 2024 - Full Study Page Five

This proposed contract will remain binding on BRG for 365 days, after which date it will lapse. Should the Project Manager desire BRG to perform a reserve study for the Project on the foregoing terms, please execute and return this contract to BRG on or before such date.

Should you have any questions, please feel free to contact this office anytime and thank you for giving BRG an opportunity to bid on this project.

Sincerely,

Robert W Browning

California General Contractor's License 768851

I have reviewed the proposal as outlined above and approve the terms set forth.

BY:		BY:	Robert W Browning
TITLE:		TITLE:	Owner
	<i>Hidden Valley Lake Community Service District</i>		Browning Reserve Group, LLC
DATE:		DATE:	December 04, 2024

Hidden Valley Lake Community Service District - #9533:30603 Project Manager December 04, 2024 - Full Study Page Six

## Please answer the following:

	Directions to Project (or provide one address within the project.) [] ZIP Code: []
	Fiscal Year-End Month: []
	Development Type: Condo[] Planned Development/Community[] Apartment[] Cooperative[] Other[]
	Development Type:
	Unit/Lot Qty: [] Building Qty: [] Phase Qty: []
	Years Amenities Constructed: 1st [] Last [] (actual or anticipated)
	Name of qualified individual from the Project who may contact BRG for direction: []
	Is a site inspection meeting required (not required by BRG)? [Yes / No ] Meeting contact name: [] Phone: [] E-mail: [] If meeting is for access only, please check here:
Plea	se provide the following:
	Signed Proposal
	Previous Reserve Study (if available)
	Blueprints (if available - as-builts preferred)
	Site Map (81/2" x 11" preferred)
	CC&R's
	2024/2025 Budget (Which clearly indicates the <b>RESERVE CONTRIBUTION</b> )
	Current Financial Statement (including Balance Sheet & Income Statement)
	June 30, 2024 Audit or Review (or balance sheet if no audit/review.) The <b>2024/2025</b> reserve fund <u>starting balance</u> <b>MUST</b> be provided!
	Common Area Keys: (Clubhouse, Pool, Pool Equipment Area, Etc.)
	Security Code for Access to the Project: []
	Retainer Fee Per Proposal in Amount of: <b>\$3,000.00</b> ( <i>As of 1/1/2022, BRG is a California LLC with new EIN</i> <b>87-4315752</b> )
	E-mail address for invoices: []

### **Please list contractors:**

	Name	Phone Number
Pool:		
Landscaping:		
Roofing:		
Painting:		
Paving:		
Elevator:		
HVAC:		
Ponds:		
Vehicle Gates:		
Other:		
Please list any	reserve component	work planned this year:

01-08-202508:55 AMA C C O U N T S P A Y A B L EVENDOR SET:01 Hidden Valley LakeD I S B U R S E M E N T R E P O R TVENDOR CLASS(ES):ALL CLASSES

PAGE: 1 BANK: ALL

	G FUND NO#: 120 SEWER ENTER	RPRISE FUN	SORTED BY FUND		
VENDOR ======	NAME	NO# INVOICES	TOTAL G/L AMOUNT 1099 ACCT NO#	G/L NAME	G/L AMOUNT
01-11	STATE OF CALIFORNIA EDE	)	Ν	FUND TOTAL FOR VENDOR	1,329.25
01-111	JAMES DAY CONSTRUCTION,	I	Ν	FUND TOTAL FOR VENDOR	5,286.00
01-1392	MEDIACOM		Ν	FUND TOTAL FOR VENDOR	200.82
01-17	SMITH & NEWELL CPA		Ν	FUND TOTAL FOR VENDOR	8,482.50
01-1705	SPECIAL DISTRICT RISK MA	AN	Ν	FUND TOTAL FOR VENDOR	44,175.86
01-1722	US DEPARTMENT OF THE TRE	2A	Ν	FUND TOTAL FOR VENDOR	3,419.55
01-1751	USA BLUE BOOK		Ν	FUND TOTAL FOR VENDOR	1,509.36
01-1961	ACWA/JPIA		Ν	FUND TOTAL FOR VENDOR	408.41
01-21	CALIFORNIA PUBLIC EMPLOY	Έ	Ν	FUND TOTAL FOR VENDOR	6,667.61
01-2195	TELSTAR INSTRUMENTS		Ν	FUND TOTAL FOR VENDOR	1,116.00
01-2283	ARMED FORCE PEST CONTROL	17	Ν	FUND TOTAL FOR VENDOR	102.50
01-2532	WIPF CONSTRUCTION		Ν	FUND TOTAL FOR VENDOR	11,650.00
01-2538	HARDESTER'S MARKETS & HA	AR	Ν	FUND TOTAL FOR VENDOR	188.49
01-2541	MENDO MILL CLEARLAKE		Ν	FUND TOTAL FOR VENDOR	370.21
01-2582	SWRCB ACCOUNTING OFFICE		Ν	FUND TOTAL FOR VENDOR	29,395.00
01-2598	VERIZON WIRELESS		Ν	FUND TOTAL FOR VENDOR	932.23
01-2735	JONAS HEATING AND COOLIN	IG	Ν	FUND TOTAL FOR VENDOR	5,561.02
01-2788	GHD		Ν	FUND TOTAL FOR VENDOR	9,019.66
01-2792	ADVANCED SECURITY SYSTEM	IS	Ν	FUND TOTAL FOR VENDOR	220.50
01-2816	ELAN CARDMEMBER SERVICE		Ν	FUND TOTAL FOR VENDOR	4,448.02
01-2820	ALPHA ANALYTICAL LABORAT	20	Ν	FUND TOTAL FOR VENDOR	5,106.00
01-2823	IAN GIBBS		Ν	FUND TOTAL FOR VENDOR	100.00
01-2825	NATIONWIDE RETIREMENT SC	)L	Ν	FUND TOTAL FOR VENDOR	150.00
01-2860	WESTGATE PETROLEUM CO.,	I	Ν	FUND TOTAL FOR VENDOR	1,116.49
01-2876	BOLD POLISNER MADDOW NEI	JS	Ν	FUND TOTAL FOR VENDOR	568.75
01-2909	STREAMLINE		Ν	FUND TOTAL FOR VENDOR	124.50
01-2944	AQUATIC HARVESTING		Ν	FUND TOTAL FOR VENDOR	50,000.00
4					

01-08-2025 08:55 AM A C C O U N T S P A Y A B L E VENDOR SET: 01 Hidden Valley Lake D I S B U R S E M E N T R E P O R T VENDOR CLASS (FS): ALL CLASSES VENDOR CLASS(ES): ALL CLASSES

PAGE: 2 BANK: ALL

REPORTING	G FUND NO#: 120 SEWER E	NTERPRISE FUN	SORTED BY FUND			
VENDOR	NAME	NO# INVOICES		G/L ACCT NO#	G/L NAME	G/L AMOUNT
01-2945	APPLIED TECHNOLOGY S		 N		FUND TOTAL FOR VENDOR	
01-2950	AFLAC		Ν		FUND TOTAL FOR VENDOR	256.64
01-2951	JENFITCH, LLC		Ν		FUND TOTAL FOR VENDOR	4,817.07
01-2982	FOSTER MORRISON CONS	ULTIN	Ν		FUND TOTAL FOR VENDOR	6,450.00
01-3018	HANNAH DAVIDSON		Ν		FUND TOTAL FOR VENDOR	399.24
01-3022	WELLS FARGO FINANCIA	L LEA	Ν		FUND TOTAL FOR VENDOR	190.45
01-3023	JOSEPH A LAYMON		Ν		FUND TOTAL FOR VENDOR	226.10
01-3051	BARBARA DEMARCO		Ν		FUND TOTAL FOR VENDOR	112.50
01-3054	SMALLCOMB, LISA		Ν		FUND TOTAL FOR VENDOR	26.80
01-3061	ODP BUSINESS SOLUTIO	NS, L	Ν		FUND TOTAL FOR VENDOR	59.91
01-3071	BKS LAW FIRM, PC		Ν		FUND TOTAL FOR VENDOR	187.50
01-3085	WEST YOST & ASSOCIAT	ES, I	Ν		FUND TOTAL FOR VENDOR	2,614.13
01-3090	JARROD CUNNINGHAM		Ν		FUND TOTAL FOR VENDOR	102.53
01-3093	LAKE COUNTY WASTE SO	LUTIO	Ν		FUND TOTAL FOR VENDOR	316.11
01-3110	COURTNEY HERNANDEZ		Ν		FUND TOTAL FOR VENDOR	1,460.00
01-3116	KELLY REESE		Ν		FUND TOTAL FOR VENDOR	33.50
01-3123	KIMBALL MIDWEST		Ν		FUND TOTAL FOR VENDOR	869.57
01-3129	EDUCATION & TRAINING	SERV	N		FUND TOTAL FOR VENDOR	823.50
01-8	AT&T		Ν		FUND TOTAL FOR VENDOR	332.11
01-9	PACIFIC GAS & ELECTR		Ν		FUND TOTAL FOR VENDOR	

\*\*\* FUND TOTALS \*\*\*

219,184.24

 01-08-2025
 08:55 AM
 A C C O U N T S P A Y A B L E

 VENDOR SET:
 01 Hidden Valley Lake
 D I S B U R S E M E N T R E P O R T

 VENDOR CLASS(ES):
 ALL CLASSES

 REPORTING FUND NO#:
 130 WATER ENTERPRISE FUN
 SORTED BY FUND

PAGE: 3 BANK: ALL

REPORTING	EPORTING FUND NO#: 130 WATER ENTERPRISE FUN		SORTED BY FUND			
VENDOR ======	NAME	NO# INVOICES	AMOUNT 1099	G/L ACCT NO#	G/L NAME	G/L AMOUNT
01-1	MISCELLANEOUS VENDOR		Ν		FUND TOTAL FOR VENDOR	2,063.77
01-11	STATE OF CALIFORNIA EDD		Ν		FUND TOTAL FOR VENDOR	1,345.40
01-111	JAMES DAY CONSTRUCTION, I		Ν		FUND TOTAL FOR VENDOR	943.00
01-1392	MEDIACOM		Ν		FUND TOTAL FOR VENDOR	200.81
01-1659	WAGNER & BONSIGNORE CCE		Ν		FUND TOTAL FOR VENDOR	102.50
01-17	SMITH & NEWELL CPA		Ν		FUND TOTAL FOR VENDOR	8,482.50
01-1705	SPECIAL DISTRICT RISK MAN	ſ	Ν		FUND TOTAL FOR VENDOR	44,175.86
01-1722	US DEPARTMENT OF THE TREA		Ν		FUND TOTAL FOR VENDOR	3,447.87
01-1751	USA BLUE BOOK		Ν		FUND TOTAL FOR VENDOR	663.86
01-1961	ACWA/JPIA		Ν		FUND TOTAL FOR VENDOR	408.41
01-21	CALIFORNIA PUBLIC EMPLOYE		Ν		FUND TOTAL FOR VENDOR	6,735.29
01-2283	ARMED FORCE PEST CONTROL,		N		FUND TOTAL FOR VENDOR	102.50
01-2538	HARDESTER'S MARKETS & HAR	L.	Ν		FUND TOTAL FOR VENDOR	188.45
01-2598	VERIZON WIRELESS		Ν		FUND TOTAL FOR VENDOR	932.22
01-2702	PACE SUPPLY CORP		Ν		FUND TOTAL FOR VENDOR	4,121.08
01-2735	JONAS HEATING AND COOLING	;	N		FUND TOTAL FOR VENDOR	5,561.02
01-2788	GHD		Ν		FUND TOTAL FOR VENDOR	5,699.64
01-2792	ADVANCED SECURITY SYSTEMS		Ν		FUND TOTAL FOR VENDOR	220.50
01-2816	ELAN CARDMEMBER SERVICE		N		FUND TOTAL FOR VENDOR	3,021.97
01-2820	ALPHA ANALYTICAL LABORATC	)	Ν		FUND TOTAL FOR VENDOR	600.00
01-2823	IAN GIBBS		Ν		FUND TOTAL FOR VENDOR	100.00
01-2825	NATIONWIDE RETIREMENT SOL	ı	Ν		FUND TOTAL FOR VENDOR	150.00
01-2842	COASTLAND CIVIL ENGINEERI		Ν		FUND TOTAL FOR VENDOR	18,493.33
01-2860	WESTGATE PETROLEUM CO., I		Ν		FUND TOTAL FOR VENDOR	1,116.49
01-2876	BOLD POLISNER MADDOW NELS		Ν		FUND TOTAL FOR VENDOR	568.75
01-2878	BADGER METER		Ν		FUND TOTAL FOR VENDOR	2,276.62
01-2909	STREAMLINE		Ν		FUND TOTAL FOR VENDOR	124.50
4						

 01-08-2025
 08:55 AM
 A C C O U N T S P A Y A B L E

 VENDOR SET:
 01 Hidden Valley Lake
 D I S B U R S E M E N T R E P O R T

 VENDOR CLASS(ES):
 ALL CLASSES

 REPORTING FUND NO#:
 130 WATER ENTERPRISE FUN
 SORTED BY FUND

PAGE: 4 BANK: ALL

REPORTING	G FUND NO#: 130 WATER ENT	ERPRISE FUN	SORTED BY FUND		
VENDOR =======	NAME	NO# INVOICES	TOTAL G/L AMOUNT 1099 ACCT NO#	G/L NAME	G/L AMOUNT
01-2945	APPLIED TECHNOLOGY SOL	UTI	Ν	FUND TOTAL FOR VENDOR	1,161.30
01-2950	AFLAC		Ν	FUND TOTAL FOR VENDOR	256.64
01-2982	FOSTER MORRISON CONSUL	TIN	Ν	FUND TOTAL FOR VENDOR	6,450.00
01-3018	HANNAH DAVIDSON		Ν	FUND TOTAL FOR VENDOR	399.23
01-3022	WELLS FARGO FINANCIAL 3	LEA	Ν	FUND TOTAL FOR VENDOR	190.44
01-3023	JOSEPH A LAYMON		Ν	FUND TOTAL FOR VENDOR	226.10
01-3051	BARBARA DEMARCO		Ν	FUND TOTAL FOR VENDOR	112.50
01-3054	SMALLCOMB, LISA		Ν	FUND TOTAL FOR VENDOR	26.80
01-3061	ODP BUSINESS SOLUTIONS	, L	N	FUND TOTAL FOR VENDOR	59.89
01-3071	BKS LAW FIRM, PC		Ν	FUND TOTAL FOR VENDOR	866.25
01-3085	WEST YOST & ASSOCIATES	, I	Ν	FUND TOTAL FOR VENDOR	2,614.12
01-3090	JARROD CUNNINGHAM		Ν	FUND TOTAL FOR VENDOR	102.53
01-3093	LAKE COUNTY WASTE SOLU	TIO	N	FUND TOTAL FOR VENDOR	316.11
01-3095	BRELJE & RACE CONSULTI	NG	N	FUND TOTAL FOR VENDOR	43,147.50
01-3103	MIDDLETOWN RANCHERIA		Ν	FUND TOTAL FOR VENDOR	19,110.63
01-3108	ALPHA CM, INC		Ν	FUND TOTAL FOR VENDOR	7,492.00
01-3110	COURTNEY HERNANDEZ		Ν	FUND TOTAL FOR VENDOR	1,460.00
01-3116	KELLY REESE		Ν	FUND TOTAL FOR VENDOR	33.50
01-3123	KIMBALL MIDWEST		Ν	FUND TOTAL FOR VENDOR	869.55
01-3128	BAY CITY ELECTRIC WORK	S	Ν	FUND TOTAL FOR VENDOR	408,798.39
01-3129	EDUCATION & TRAINING S	ERV	Ν	FUND TOTAL FOR VENDOR	823.50
01-8	AT&T		Ν	FUND TOTAL FOR VENDOR	332.09
01-9	PACIFIC GAS & ELECTRIC	со	N	FUND TOTAL FOR VENDOR	14,004.34

\*\*\* FUND TOTALS \*\*\*

620,699.75

01-08-2025	08:55 AM	A	CCOUNTS	РАҮАВLЕ		PAGE: 5
VENDOR SET	: 01 Hidden Valley Lake	DIS	BURSEMEN	T REPORT	I	BANK: ALL
VENDOR CLA	ASS(ES): ALL CLASSES					
REPORTING	FUND NO#: 223 WATER BOND	2023A	SORTED BY	FUND		
		NO#	TOTAL	G/L	G/L	G/L
VENDOR	NAME	INVOICES	AMOUNT	1099 ACCT NO#	NAME	AMOUNT
01-3105	U.S. BANK			N 	FUND TOTAL FOR VENDOR	1,450.00
	*** FUND TOTALS ***					1,450.00
						1,450.00
	*** REPORT TOTALS ***		841,333.99			841,333.99

#### \*G / L EXPENSE DISTRIBUTION\*

ACCOUNT NUMBER	ACCOUNT NAME	AMOUNT
120 2075		256.64
120 2088	SURVIVOR BENEFITS - PERS PERS PAYABLE	11.89
120 2091		2,251.38
120 2092	CIT PAYABLE	892.21
120 2093	SOCIAL SECURITY PAYABLE	15.50
120 2094		568.51
	S D I PAYABLE	431.29
	DEFERRED COMP - 457 PLAN	150.00
120 5-00-5025	RETIREE HEALTH BENEFITS	
	GASOLINE, OIL & FUEL	1,342.59
120 5-00-5061		102.96
120 5-00-5075	BANK FEES	32.00CR
	MEMBERSHIP & SUBSCRIPTIONS	
120 5-00-5121	LEGAL SERVICES	756.25
		9,019.66
120 5-00-5126	AUDIT SERVICES	8,482.50
120 5-00-5135	NEWSLETTER	112.50
	EQUIPMENT RENTAL	190.45
		6,326.43
120 5-00-5150		14,972.94
	MAINT BLDG & GROUNDS	202.50
120 5-00-5156	CUSTODIAL SERVICES	1,460.00
120 5-00-5157		220.50
	SLUDGE DISPOSAL	11,650.00
	TERTIARY POND MAINTENANCE	
120 5-00-5191		1,465.16
120 5-00-5192		7,096.54
120 5-00-5193	OTHER UTILITIES	316.11

#### SORTED BY FUND

#### \*G/L EXPENSE DISTRIBUTION\*

ACCOUNT NUMBER	ACCOUNT NAME	AMOUNT
120 5-00-5194	IT SERVICES	2,909.50
120 5-00-5195	ENV/MONITORING	5,106.00
120 5-00-5198	ANNUAL OPERATING FEES	29,395.00
120 5-00-5315		326.87
120 5-10-5010	SALARIES & WAGES	273.35
120 5-10-5020	EMPLOYEE BENEFITS	11,623.62
120 5-10-5021	SAFETY EQUIPMENT SALARIES & WAGES EMPLOYEE BENEFITS RETIREMENT BENEFITS OFFICE SUPPLIES	2,035.23
120 5-10-5090	OFFICE SUPPLIES	80.91
120 5-10-5170	TRAVEL MILEAGE	459.54
120 5-10-5175	EDUCATION / SEMINARS	823.50
120 5-10-5175	ADM MISC EXPENSES	156.99
120 5-30-5010	SALARIES & WAGES	291.66
120 5-30-5010	EMPLOYEE BENEFITS	17,362.85
120 5-30-5020	RETIREMENT BENEFITS	
		1,714.37
120 5-30-5022	CLOTHING ALLOWANCE DIRECTORS COMPENSATION	102.53
120 5-40-5010		19.15
120 5-40-5020	DIRECTOR BENEFITS DIRECTOR HEALTH BENEFITS	5.75
120 5-40-5030		
120 5-40-5170	TRAVEL MILEAGE	390.36
120 5-70-7202	DISASTER MITIGATION	9,064.13
	** FUND TOTAL **	219,184.24
130 1052	ACCTS REC WATER USE	2,063.77
130 2075	AFLAC	256.64
130 2088	SURVIVOR BENEFITS - PERS	12.29
130 2090	PERS PAYABLE	2,939.62
130 2091	FIT PAYABLE	2,264.92
130 2092	CIT PAYABLE	902.68
130 2093	SOCIAL SECURITY PAYABLE	15.50
130 2094	MEDICARE PAYABLE	576.05
130 2095	S D I PAYABLE	436.97
130 2099	DEFERRED COMP - PLAN 457 PAYAB	150.00
130 5-00-5025	RETIREE HEALTH BENEFITS	6,649.16
130 5-00-5060	GASOLINE, OIL & FUEL	1,342.59
130 5-00-5061	VEHICLE MAINT	102.96
130 5-00-5075	BANK FEES	31.97CR
130 5-00-5080	MEMBERSHIP & SUBSCRIPTIONS	276.48
130 5-00-5121	LEGAL SERVICES	1,435.00
130 5-00-5123	OTHER PROFESSIONAL SERVICES	102.50
130 5-00-5126	AUDIT SERVICES	8,482.50
130 5-00-5135	NEWSLETTER	112.50
130 5-00-5145	EQUIPMENT RENTAL	190.44
130 5-00-5148	OPERATING SUPPLIES REPAIR & REPLACE	663.86
130 5-00-5150	REPAIR & REPLACE	11,838.74
130 5-00-5155	MAINT BIDG & CROUNDS	202.50
130 5-00-5156	CUSTODIAL SERVICES	1,460.00
130 5-00-5157	SECURITY	220.50
0 0 0 0 0 10 /		220.00

#### SORTED BY FUND

#### \*G/L EXPENSE DISTRIBUTION\*

ACCOUNT NUMBER	ACCOUNT NAME	AMOUNT
130 5-00-5191	TELEPHONE	1,465.12
130 5-00-5192	ELECTRICITY	14,004.34
130 5-00-5193	OTHER UTILITIES	316.11
130 5-00-5194	IT SERVICES	5,186.10
130 5-00-5195	ENV/MONITORING	600.00
130 5-00-5315	SAFETY EQUIPMENT	326.86
130 5-10-5010	SALARIES & WAGES	273.28
130 5-10-5020	EMPLOYEE BENEFITS	11,623.62
130 5-10-5021	RETIREMENT BENEFITS	2,035.17
130 5-10-5090	OFFICE SUPPLIES	80.89
130 5-10-5170	TRAVEL MILEAGE	459.53
130 5-10-5175	EDUCATION / SEMINARS	823.50
130 5-10-5179	ADM MISC EXPENSES	156.98
130 5-30-5010	SALARIES & WAGES	299.02
130 5-30-5020	EMPLOYEE BENEFITS	17,362.85
130 5-30-5021	RETIREMENT BENEFITS	1,748.21
130 5-30-5022	CLOTHING ALLOWANCE	102.53
130 5-40-5010	DIRECTORS COMPENSATION	19.10
130 5-40-5020	DIRECTOR BENEFTIS	5.75
	DIRECTOR HEALTH BENEFITS	8,948.64
130 5-40-5170	TRAVEL MILEAGE	390.34
130 5-70-7202	DISASTER MITIGATION	9,064.12
130 5-70-7204	RELIABLE WATER SUPPLY	502,741.49
	** FUND TOTAL **	620,699.75
223 5-00-5123	OTHER PROFESSIONAL SERVICES	1,450.00
	** FUND TOTAL **	1,450.00
	** TOTAL **	
	101111	011,000.00

NO ERRORS

	SELECTION CRITERIA					
VENDOR SET: 01 Hidder VENDOR: ALL BANK: ALL VENDOR CLASS(ES): ALL	n Valley Lake					
TRANSACTION SELECTION						
REPORTING: PAID ITEMS	,G/L DIST					
PAID ITEMS DATES		======ITEM DATES======== 0/00/0000 THRU 99/99/9999				
PRINT OPTIONS						
REPORT SEQUENCE: FUND G/L EXPENSE DISTRIBUT CHECK RANGE: 000000 T	ION: YES					

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120-SEWER ENTERPRISE FUND FINANCIAL SUMMARY

	CURRENT BUDGET	CURRENT PERIOD	YEAR TO DATE ACTUAL	BUDGET BALANCE	% OF BUDGET
REVENUE SUMMARY					
ALL REVENUE	2,930,630.00	189,655.75	1,292,280.32	1,638,349.68	44.10
TOTAL REVENUES	2,930,630.00	189,655.75	1,292,280.32	1,638,349.68	44.10
EXPENDITURE SUMMARY					
NON-DEPARTMENTAL ADMINISTRATION FIELD DIRECTORS CAPITAL PROJECTS & EQUIP	1,364,532.00 499,830.00 493,250.00 73,582.00 428,875.00	159,645.00 34,273.11 39,550.15 9,432.62 9,064.13	698,692.34 260,617.54 257,313.23 27,862.99 30,771.74	665,839.66 239,212.46 235,936.77 45,719.01 398,103.26	51.20 52.14 52.17 37.87 7.17
TOTAL EXPENDITURES	2,860,069.00	251,965.01	1,275,257.84	1,584,811.16	44.59
REVENUES OVER/(UNDER) EXPENDITURES	70,561.00 (	62,309.26)	17,022.48	53,538.52	24.12

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120-SEWER ENTERPRISE FUND REVENUES

		CURRENT BUDGET	CURRENT PERIOD	YEAR TO DATE ACTUAL	BUDGET BALANCE	% OF BUDGET
120-4020	INSPECTION FEES	500.00	0.00	200.00	300.00	40.00
120-4036	DEVELOPER FEES SEWER	0.00	0.00	0.00	0.00	0.00
120-4040	LIEN RECORDING FEES	0.00	0.00	0.00	0.00	0.00
120-4045	AVAILABILITY FEES	9,000.00	0.00	2,371.20	6,628.80	26.35
120-4050	SALES OF RECLAIMED WATER	183,611.00	4,585.09	153,678.91	29,932.09	83.70
120-4111	COMM SEWER USE	85,538.00	7,815.26	55,251.50	30,286.50	64.59
120-4112	GOV'T SEWER USE	1,200.00	144.74	841.17	358.83	70.10
120-4116	SEWER USE CHARGES	2,059,031.00	173,568.49	1,042,591.35	1,016,439.65	50.64
120-4210	LATE FEE	32,000.00	3,474.10	22,294.42	9,705.58	69.67
120-4300	MISC INCOME	500.00	0.75	30.91	469.09	6.18
120-4310	OTHER INCOME	500.00	67.32	778.31	( 278.31)	155.66
120-4320	FEMA/CalOES GRANTS	0.00	0.00	10,220.83	( 10,220.83)	0.00
120-4325	GRANTS	121,875.00	0.00	0.00	121,875.00	0.00
120-4505	LEASE INCOME	0.00	0.00	0.00	0.00	0.00
120-4550	INTEREST INCOME	3,000.00	0.00	4,021.72	( 1,021.72)	134.06
120-4580	TRANSFERS IN	433,875.00	0.00	0.00	433,875.00	0.00
120-4591	INCOME APPLICABLE TO PRIOR YRS	0.00	0.00	0.00	0.00	0.00
120-4955	Gain/Loss	0.00	0.00	0.00	0.00	0.00
TOTAL REV	VENUES	2,930,630.00	189,655.75	1,292,280.32	1,638,349.68	44.10

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120-SEWER ENTERPRISE FUND NON-DEPARTMENTAL EXPENDITURES

		CURRENT BUDGET	CURRENT PERIOD	YEAR TO DATE ACTUAL	BUDGET BALANCE	% OF BUDGET
120-5-00-5010	SALARY & WAGES	0.00	0.00	0.00	0.00	0.00
120-5-00-5020	EMPLOYEE BENEFITS	0.00	0.00	0.00	0.00	0.00
120-5-00-5021	RETIREMENT BENEFITS	0.00	0.00	0.00	0.00	0.00
120-5-00-5024	WORKERS' COMP INSURANCE	35,000.00	0.00	29,597.51	5,402.49	84.56
120-5-00-5025	RETIREE HEALTH BENEFITS	19,007.00	5,219.50	6,137.23	12,869.77	32.29
120-5-00-5026	COBRA Health & Dental	0.00	0.00	0.00	0.00	0.00
120-5-00-5040	ELECTION EXPENSE	2,500.00	0.00	0.00	2,500.00	0.00
120-5-00-5050	DEPRECIATION	0.00	0.00	0.00	0.00	0.00
120-5-00-5060	GASOLINE, OIL & FUEL	30,000.00	1,342.59	7,162.79	22,837.21	23.88
120-5-00-5061	VEHICLE MAINT	30,000.00	102.96	25,458.81	4,541.19	84.86
120-5-00-5062	TAXES & LIC	800.00	0.00	0.00	800.00	0.00
120-5-00-5074	INSURANCE	157,500.00	0.00	153,584.15	3,915.85	97.51
120-5-00-5075	BANK FEES	35,000.00	2,437.83	13,904.19	21,095.81	39.73
120-5-00-5080	MEMBERSHIP & SUBSCRIPTIONS	14,000.00	276.50	7,742.81	6,257.19	55.31
120-5-00-5092	POSTAGE & SHIPPING	10,000.00	0.00	4,555.64	5,444.36	45.56
120-5-00-5110	CONTRACTUAL SERVICES	0.00	0.00	0.00	0.00	0.00
120-5-00-5121	LEGAL SERVICES	20,000.00	756.25	2,700.48	17,299.52	13.50
120-5-00-5122	ENGINEERING SERVICES	75,000.00	9,019.66	9,375.06	65,624.94	12.50
120-5-00-5123	OTHER PROFESSIONAL SERVICE	37,000.00	0.00	539.75	36,460.25	1.46
120-5-00-5125	OPEB	13,000.00	0.00	0.00	13,000.00	0.00
120-5-00-5126	AUDIT SERVICES	7,500.00	8,482.50	8,482.50 (	982.50)	113.10
120-5-00-5130	PRINTING & PUBLICATION	8,000.00	0.00	2,307.79	5,692.21	28.85
120-5-00-5135	NEWSLETTER	1,000.00	112.50	210.00	790.00	21.00
120-5-00-5142	AMORTIZATION	0.00	0.00	0.00	0.00	0.00
120-5-00-5145	EQUIPMENT RENTAL	6,500.00	190.45	1,298.94	5,201.06	19.98
120-5-00-5148	OPERATING SUPPLIES	90,000.00	6,326.43	40,969.08	49,030.92	45.52
120-5-00-5150	REPAIR & REPLACE	185,000.00	14,972.94	136,016.22	48,983.78	73.52
120-5-00-5155	MAINT BLDG & GROUNDS	15,500.00	202.50	17,278.45 (	1,778.45)	111.47
120-5-00-5156	CUSTODIAL SERVICES	18,500.00	1,460.00	8,405.00	10,095.00	45.43
120-5-00-5157	SECURITY	5,000.00	220.50	1,425.28	3,574.72	28.51
120-5-00-5160	SLUDGE DISPOSAL	50,000.00	11,650.00	18,807.18	31,192.82	37.61
120-5-00-5165	TERTIARY POND MAINTENANCE	50,000.00	50,000.00	50,000.00	0.00	100.00
120-5-00-5180	UNCOLLECTABLE ACCOUNTS	0.00	261.53	261.53 (	261.53)	0.00
120-5-00-5191	TELEPHONE	18,000.00	1,465.16	8,416.63	9,583.37	46.76
120-5-00-5192	ELECTRICITY	155,000.00	7,096.54	44,906.53	110,093.47	28.97
120-5-00-5193	OTHER UTILITIES	3,500.00	316.11	1,599.75	1,900.25	45.71
120-5-00-5194	IT SERVICES	35,000.00	2,909.50	8,700.43	26,299.57	24.86
120-5-00-5195	ENV/MONITORING	50,000.00	5,106.00	26,589.50	23,410.50	53.18
120-5-00-5198	ANNUAL OPERATING FEES	27,000.00	29,395.00	32,914.00 (	5,914.00)	121.90
120-5-00-5310	EQUIPMENT - FIELD	1,200.00	0.00	0.00	1,200.00	0.00
120-5-00-5311	EQUIPMENT - OFFICE	1,200.00 (	4.82)(	4.82)	1,204.82	0.40-
120-5-00-5315	SAFETY EQUIPMENT	3,500.00	326.87	3,489.93	10.07	99.71
120-5-00-5317	COVID-19	0.00	0.00	0.00	0.00	0.00
120-5-00-5522	INTEREST ON LONG-TERM DEBT	0.00	0.00	0.00	0.00	0.00
120-5-00-5545	RECORDING FEES	250.00	0.00	170.00	80.00	68.00
120-5-00-5580	TRANSFERS OUT	154,075.00	0.00	25,690.00	128,385.00	16.67
120-5-00-5591	EXPENSES APPLICABLE TO PRI	0.00	0.00	0.00	0.00	0.00
120-5-00-5595	BAD DEBT	0.00	0.00	0.00	0.00	0.00
120-5-00-5600		0.00	0.00	0.00	0.00	0.00

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120-SEWER ENTERPRISE FUND NON-DEPARTMENTAL

EXPENDITURES	CURRENT BUDGET	CURRENT PERIOD	YEAR TO DATE ACTUAL	BUDGET BALANCE	% OF BUDGET
120-5-00-5700 OVER / SHORT	0.00	0.00	0.00	0.00	0.00
TOTAL NON-DEPARTMENTAL	1,364,532.00	159,645.00	698,692.34	665,839.66	51.20

120-SEWER ENTERPRISE FUND ADMINISTRATION EXPENDITURES

EXPENDITURES					
	CURRENT BUDGET	CURRENT PERIOD	YEAR TO DATE ACTUAL	BUDGET BALANCE	% OF BUDGET
120-5-10-5010 SALARIES & WAGES	304,914.00	19,123.14	154,669.95	150,244.05	50.73
120-5-10-5020 EMPLOYEE BENEFITS	109,179.00	11,623.62	42,921.04	66,257.96	39.31
120-5-10-5021 RETIREMENT BENEFITS	70,537.00	2,035.23	52,625.52	17,911.48	74.61
120-5-10-5063 CERTIFICATIONS	0.00	0.00	0.00	0.00	0.00
120-5-10-5090 OFFICE SUPPLIES	4,000.00	51.09	2,276.96	1,723.04	56.92
120-5-10-5170 TRAVEL MILEAGE	5,000.00	459.54	4,418.80	581.20	88.38
120-5-10-5175 EDUCATION / SEMINARS	5,000.00	823.50	2,548.81	2,451.19	50.98
120-5-10-5179 ADM MISC EXPENSES	1,200.00	156.99	1,156.46	43.54	96.37
TOTAL ADMINISTRATION	499,830.00	34,273.11	260,617.54	239,212.46	52.14

120-SEWER ENTERPRISE FUND FIELD EXPENDITURES

EXPENDITURES					
	CURRENT	CURRENT	YEAR TO DATE	BUDGET	% OF
	BUDGET	PERIOD	ACTUAL	BALANCE	BUDGET
120-5-30-5010 SALARIES & WAGES	292,691.00	20,404.58	149,633.97	143,057.03	51.12
120-5-30-5020 EMPLOYEE BENEFITS	121,533.00	17,362.85	54,169.85	67,363.15	44.57
120-5-30-5021 RETIREMENT BENEFITS	64,526.00	1,714.37	50,162.15	14,363.85	77.74
120-5-30-5022 CLOTHING ALLOWANCE	2,500.00	102.53	1,216.05	1,283.95	48.64
120-5-30-5063 CERTIFICATIONS	2,000.00	0.00	125.00	1,875.00	6.25
120-5-30-5090 OFFICE SUPPLIES	1,000.00 (	34.18)	187.10	812.90	18.71
120-5-30-5170 TRAVEL MILEAGE	5,000.00	0.00	1,132.11	3,867.89	22.64
120-5-30-5175 EDUCATION / SEMINARS	4,000.00	0.00	687.00	3,313.00	17.18
TOTAL FIELD	493,250.00	39,550.15	257,313.23	235,936.77	52.17

120-SEWER ENTERPRISE FUND DIRECTORS EXPENDITURES

EXPENDITURES					
	CURRENT	CURRENT	YEAR TO DATE	BUDGET	% OF
	BUDGET	PERIOD	ACTUAL	BALANCE	BUDGET
120-5-40-5010 DIRECTORS COMPENSATION	3,000.00	269.15	1,614.90	1,385.10	53.83
120-5-40-5020 DIRECTOR BENEFITS	230.00	5.75	34.50	195.50	15.00
120-5-40-5030 DIRECTOR HEALTH BENEFITS	59,752.00	8,767.36	25,387.44	34,364.56	42.49
120-5-40-5170 TRAVEL MILEAGE	2,000.00	390.36	433.65	1,566.35	21.68
120-5-40-5175 EDUCATION / SEMINARS	5,000.00	0.00	392.50	4,607.50	7.85
120-5-40-5176 DIRECTOR TRAINING	3,600.00	0.00	0.00	3,600.00	0.00
TOTAL DIRECTORS	73,582.00	9,432.62	27,862.99	45,719.01	37.87

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120-SEWER ENTERPRISE FUND CAPITAL PROJECTS & EQUIP EXPENDITURES

EXPENDITURES					
	CURRENT	CURRENT	YEAR TO DATE	BUDGET	% OF
	BUDGET	PERIOD	ACTUAL	BALANCE	BUDGET
120-5-70-7201 REGULATORY COMPLIANCE	25,000.00	0.00	0.00	25,000.00	0.00
120-5-70-7202 DISASTER MITIGATION	351,875.00	9,064.13	30,771.74	321,103.26	8.75
120-5-70-7203 DISASTER RECOVERY	0.00	0.00	0.00	0.00	0.00
120-5-70-7205 RISK MANAGEMENT	52,000.00	0.00	0.00	52,000.00	0.00
120-5-70-7206 RECORDS RETENTION	0.00	0.00	0.00	0.00	0.00
TOTAL CAPITAL PROJECTS & EQUIP	428,875.00	9,064.13	30,771.74	398,103.26	7.17
TOTAL EXPENDITURES	2,860,069.00	251,965.01	1,275,257.84	1,584,811.16	44.59
REVENUES OVER/(UNDER) EXPENDITURES	70,561.00 (	62,309.26)	17,022.48	53,538.52	24.12

\*\*\* END OF REPORT \*\*\*

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130-WATER ENTERPRISE FUND FINANCIAL SUMMARY

	CURRENT BUDGET	CURRENT PERIOD	YEAR TO DATE ACTUAL	BUDGET BALANCE	% OF BUDGET
REVENUE SUMMARY					
ALL REVENUE	8,650,128.00	1,149,999.22	5,441,846.79	3,208,281.21	62.91
TOTAL REVENUES	8,650,128.00	1,149,999.22	5,441,846.79	3,208,281.21	62.91
EXPENDITURE SUMMARY					
NON-DEPARTMENTAL ADMINISTRATION FIELD DIRECTORS CAPITAL PROJECTS & EQUIP	6,306,542.00 507,830.00 501,450.00 77,982.00 5,533,007.00	221,768.93 34,273.05 40,100.57 9,432.54 511,805.61	2,086,450.86 260,616.92 261,002.02 27,862.61 1,466,545.93	4,220,091.14 247,213.08 240,447.98 50,119.39 4,066,461.07	33.08 51.32 52.05 35.73 26.51
TOTAL EXPENDITURES	12,926,811.00	817,380.70	4,102,478.34	8,824,332.66	31.74
REVENUES OVER/(UNDER) EXPENDITURES	( 4,276,683.00)	332,618.52	1,339,368.45	( 5,616,051.45)	31.32

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130-WATER ENTERPRISE FUND REVENUES

		CURRENT BUDGET	CURRENT PERIOD	YEAR TO DATE ACTUAL	BUDGET BALANCE	% OF BUDGET
130-4035	RECONNECT FEE	15,000.00	2,250.00	11,230.00	3,770.00	74.87
130-4036	DEVELOPER FEES WATER	0.00	0.00	0.00	0.00	0.00
130-4038	COMM WATER METER INSTALL	0.00	0.00	0.00	0.00	0.00
130-4039	WATER CONNECTION FEE	1,645.00	0.00	459.00	1,186.00	27.90
130-4040	LIEN RECORDING FEES	1,200.00	794.88	1,391.04	( 191.04)	115.92
130-4045	AVAILABILITY FEES	32,000.00	0.00	9,424.80	22,575.20	29.45
130-4110	COMM WATER USE	168,824.00	8,827.79	78,488.41	90,335.59	46.49
130-4111	BULK WATER SALES	32,000.00	0.00	52,033.74	( 20,033.74)	162.61
130-4112	GOV'T WATER USE	7,400.00	690.26	4,061.70	3,338.30	54.89
130-4115	WATER USE	3,104,882.00	244,192.95	1,745,572.57	1,359,309.43	56.22
130-4210	LATE FEE	57,000.00	5,302.40	38,515.48	18,484.52	67.57
130-4215	RETURNED CHECK FEE	1,000.00	0.00	250.00	750.00	25.00
130-4300	MISC INCOME	1,500.00	0.75	30.91	1,469.09	2.06
130-4310	OTHER INCOME	100.00	0.00	553.89	( 453.89)	553.89
130-4320	FEMA/CalOES GRANTS	3,822,358.00	232,635.50	1,389,666.24	2,432,691.76	36.36
130-4325	GRANTS	121,875.00	165,769.69	165,769.69	( 43,894.69)	136.02
130-4330	HYDRANT METER USE DEPOSIT	3,240.00	0.00	0.00	3,240.00	0.00
130-4505	LEASE INCOME	0.00	0.00	0.00	0.00	0.00
130-4550	INTEREST INCOME	5,985.00	0.00	4,927.82	1,057.18	82.34
130-4580	TRANSFER IN	1,274,119.00	489,535.00	1,939,471.50	( 665,352.50)	152.22
130-4591	INCOME APPLICABLE TO PRIOR YRS	0.00	0.00	0.00	0.00	0.00
130-4955	Gain/Loss	0.00	0.00	0.00	0.00	0.00
TOTAL REV		8,650,128.00			3,208,281.21	

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130-WATER ENTERPRISE FUND NON-DEPARTMENTAL EXPENDITURES

EXPENDITURES						
		CURRENT BUDGET	CURRENT PERIOD	YEAR TO DATE ACTUAL	BUDGET BALANCE	% OF BUDGET
130-5-00-5010	SALARY & WAGES	0.00	0.00	0.00	0.00	0.00
130-5-00-5020	EMPLOYEE BENEFITS	0.00	0.00	0.00	0.00	0.00
130-5-00-5021	RETIREMENT BENEFITS	0.00	0.00	0.00	0.00	0.00
130-5-00-5024	WORKERS' COMP INSURANCE	35,000.00	0.00	29,597.50	5,402.50	84.56
130-5-00-5025	RETIREE HEALTH BENEFITS	19,007.00	5,219.53	6,137.19	12,869.81	32.29
	COBRA Health & Dental	0.00	0.00	0.00	0.00	0.00
	ELECTION EXPENSE	2,500.00	0.00	0.00	2,500.00	0.00
130-5-00-5050		0.00	0.00	0.00	0.00	0.00
	GASOLINE, OIL & FUEL	30,000.00	1,342.59	7,162.70	22,837.30	23.88
	VEHICLE MAINT	35,000.00	102.96	9,445.59	25,554.41	26.99
130-5-00-5062		1,200.00	0.00	0.00	1,200.00	0.00
130-5-00-5074		157,500.00	0.00	153,584.13	3,915.87	97.51
130-5-00-5075		35,000.00	2,437.85	13,904.10	21,095.90	39.73
	MEMBERSHIP & SUBSCRIPTIONS	35,000.00	276.48	25,966.73	9,033.27	74.19
	POSTAGE & SHIPPING	9,500.00	0.00	4,588.19	4,911.81	48.30
	CONTRACTUAL SERVICES	0.00	0.00	0.00	0.00	0.00
	LEGAL SERVICES	75,000.00	1,435.00	18,134.90	56,865.10	24.18
	ENGINEERING SERVICES	50,000.00	0.00	367.74	49,632.26	0.74
	OTHER PROFESSIONAL SERVICE	25,000.00	102.50	25,796.00 (		
130-5-00-5124		15,000.00	0.00	648.80	14,351.20	4.33
130-5-00-5125		13,000.00	0.00	0.00	13,000.00	0.00
	AUDIT SERVICES	7,500.00	8,482.50	8,482.50 (	,	113.10
	PRINTING & PUBLICATION	7,500.00	0.00	2,143.26	5,356.74	28.58
130-5-00-5135 130-5-00-5142		1,200.00 0.00	112.50 0.00	210.00 0.00	990.00 0.00	17.50 0.00
130-5-00-5145	EQUIPMENT RENTAL	35,000.00	190.44	1,298.91	33,701.09	3.71
130-5-00-5148	OPERATING SUPPLIES	10,000.00	663.86	5,429.31	4,570.69	54.29
130-5-00-5150	REPAIR & REPLACE	180,000.00	11,756.32	124,936.74	55 <b>,</b> 063.26	69.41
130-5-00-5155	MAINT BLDG & GROUNDS	15,500.00	202.50	16,923.78 (	1,423.78)	109.19
130-5-00-5156	CUSTODIAL SERVICES	18,500.00	1,460.00	8,405.00	10,095.00	45.43
130-5-00-5157	SECURITY	5,000.00	220.50	1,425.27	3,574.73	28.51
130-5-00-5180	UNCOLLECTABLE ACCOUNTS	0.00	100.00	100.00 (	100.00)	0.00
130-5-00-5191	TELEPHONE	19,000.00	1,465.12	8,416.46	10,583.54	44.30
130-5-00-5192	ELECTRICITY	220,000.00	14,004.34	129,597.81	90,402.19	58.91
130-5-00-5193	OTHER UTILITIES	4,000.00	316.11	1,599.73	2,400.27	39.99
130-5-00-5194	IT SERVICES	55,000.00	5,186.10	20,026.53	34,973.47	36.41
130-5-00-5195	ENV/MONITORING	20,000.00	600.00	10,459.00	9,541.00	52.30
	ANNUAL OPERATING FEES	30,000.00	0.00	0.00	30,000.00	0.00
130-5-00-5310	EQUIPMENT - FIELD	1,000.00	0.00	0.00	1,000.00	0.00
130-5-00-5311	EQUIPMENT - OFFICE	1,000.00 (	4.82)(	4.82)	1,004.82	0.48-
130-5-00-5312	TOOLS - FIELD	0.00	0.00	0.00	0.00	0.00
	SAFETY EQUIPMENT	5,000.00	326.86	3,489.92	1,510.08	69.80
130-5-00-5317		0.00	0.00	0.00	0.00	0.00
	WATER CONSERVATION	7,500.00	0.00	143.87	7,356.13	1.92
	HYDRANT DEPOSIT REFUND	0.00	0.00	3,108.97 (	, ,	0.00
	INTEREST ON LONG-TERM DEBT	0.00	0.00	0.00	0.00	0.00
	RECORDING FEES	700.00	0.00	170.00	530.00	24.29
	TRANSFERS OUT	5,125,435.00	165,769.69	1,444,755.05	3,680,679.95	28.19
130-5-00-5590	NON-OPERATING OTHER	0.00	0.00	0.00	0.00	0.00

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130-WATER ENTERPRISE FUND NON-DEPARTMENTAL EXPENDITURES

	CURRENT BUDGET	CURRENT PERIOD	YEAR TO DATE ACTUAL	BUDGET BALANCE	% OF BUDGET
130-5-00-5591 EXPENSES APPLICABLE TO PR:	L 0.00	0.00	0.00	0.00	0.00
130-5-00-5595 BAD DEBT	0.00	0.00	0.00	0.00	0.00
130-5-00-5600 CONTINGENCY	0.00	0.00	0.00	0.00	0.00
TOTAL NON-DEPARTMENTAL	6,306,542.00	221,768.93	2,086,450.86	4,220,091.14	33.08

130-WATER ENTERPRISE FUND ADMINISTRATION EXPENDITURES

CURRENT	CURRENT	YEAR TO DATE	BUDGET	% OF
BUDGET	PERIOD	ACTUAL	BALANCE	BUDGET
304,914.00	19,123.16	154,670.06	150,243.94	50.73
109,179.00	11,623.62	42,920.95	66,258.05	39.31
70,537.00	2,035.17	52,625.20	17,911.80	74.61
0.00	0.00	0.00	0.00	0.00
4,000.00	51.09	2,276.83	1,723.17	56.92
8,000.00	459.53	4,418.71	3,581.29	55.23
10,000.00	823.50	2,548.81	7,451.19	25.49
1,200.00	156.98	1,156.36	43.64	96.36
507,830.00	34,273.05	260,616.92	247,213.08	51.32
	BUDGET 304,914.00 109,179.00 70,537.00 0.00 4,000.00 8,000.00 10,000.00 1,200.00	BUDGET         PERIOD           304,914.00         19,123.16           109,179.00         11,623.62           70,537.00         2,035.17           0.00         0.00           4,000.00         51.09           8,000.00         459.53           10,000.00         823.50           1,200.00         156.98	BUDGET         PERIOD         ACTUAL           304,914.00         19,123.16         154,670.06           109,179.00         11,623.62         42,920.95           70,537.00         2,035.17         52,625.20           0.00         0.00         0.00           4,000.00         51.09         2,276.83           8,000.00         459.53         4,418.71           10,000.00         823.50         2,548.81           1,200.00         156.98         1,156.36	BUDGET         PERIOD         ACTUAL         BALANCE           304,914.00         19,123.16         154,670.06         150,243.94           109,179.00         11,623.62         42,920.95         66,258.05           70,537.00         2,035.17         52,625.20         17,911.80           0.00         0.00         0.00         0.00           4,000.00         51.09         2,276.83         1,723.17           8,000.00         459.53         4,418.71         3,581.29           10,000.00         823.50         2,548.81         7,451.19           1,200.00         156.98         1,156.36         43.64

130-WATER ENTERPRISE FUND FIELD EXPENDITURES

EXPENDITURES						
		CURRENT	CURRENT	YEAR TO DATE	BUDGET	% OF
		BUDGET	PERIOD	ACTUAL	BALANCE	BUDGET
130-5-30-5010	SALARIES & WAGES	292,691.00	20,921.16	153,096.41	139,594.59	52.31
130-5-30-5020	EMPLOYEE BENEFITS	121,533.00	17,362.85	54,169.85	67,363.15	44.57
130-5-30-5021	RETIREMENT BENEFITS	64,526.00	1,748.21	50,388.58	14,137.42	78.09
130-5-30-5022	CLOTHING ALLOWANCE	2,500.00	102.53	1,216.03	1,283.97	48.64
130-5-30-5063	CERTIFICATIONS	1,200.00	0.00	125.00	1,075.00	10.42
130-5-30-5090	OFFICE SUPPLIES	1,000.00 (	34.18)	187.08	812.92	18.71
130-5-30-5170	TRAVEL MILEAGE	8,000.00	0.00	1,132.07	6,867.93	14.15
130-5-30-5175	EDUCATION / SEMINARS	10,000.00	0.00	687.00	9,313.00	6.87
TOTAL FIELD		501,450.00	40,100.57	261,002.02	240,447.98	52.05

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130-WATER ENTERPRISE FUND DIRECTORS EXPENDITURES

EXPENDITURES						
		CURRENT	CURRENT	YEAR TO DATE	BUDGET	% OF
		BUDGET	PERIOD	ACTUAL	BALANCE	BUDGET
130-5-40-5010 DIRECTORS	COMPENSATION	3,000.00	269.10	1,614.60	1,385.40	53.82
130-5-40-5020 DIRECTOR	BENEFTIS	230.00	5.75	34.50	195.50	15.00
130-5-40-5030 DIRECTOR	HEALTH BENEFITS	59,752.00	8,767.35	25,387.38	34,364.62	42.49
130-5-40-5080 MEMBERSHI	P & SUBSCRIPTION	0.00	0.00	0.00	0.00	0.00
130-5-40-5170 TRAVEL MI	LEAGE	5,000.00	390.34	433.63	4,566.37	8.67
130-5-40-5175 EDUCATION	/ SEMINARS	5,000.00	0.00	392.50	4,607.50	7.85
130-5-40-5176 DIRECTOR	TRAINING	5,000.00	0.00	0.00	5,000.00	0.00
TOTAL DIRECTORS		77,982.00	9,432.54	27,862.61	50,119.39	35.73

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130-WATER ENTERPRISE FUND CAPITAL PROJECTS & EQUIP EXPENDITURES

EAPENDITUKES	CURRENT BUDGET	CURRENT PERIOD	YEAR TO DATE ACTUAL	BUDGET BALANCE	% OF BUDGET
130-5-70-7012 GENERAL VEHICLES	85,000.00	0.00	86,000.00	( 1,000.00)	101.18
130-5-70-7201 REGULATORY COMPLIANCE	0.00	0.00	0.00	0.00	0.00
130-5-70-7202 DISASTER MITIGATION	351,875.00	9,064.12		321,103.30	8.75
130-5-70-7203 DISASTER RECOVERY	0.00	0.00	0.00	0.00	0.00
130-5-70-7204 RELIABLE WATER SUPPLY	5,096,132.00	502,741.49	1,349,774.23		26.49
130-5-70-7205 RISK MANAGEMENT	0.00	0.00	0.00	0.00	0.00
130-5-70-7206 RECORDS RETENTION	0.00	0.00	0.00	0.00	0.00
TOTAL CAPITAL PROJECTS & EQUIP	5,533,007.00	511,805.61	1,466,545.93	4,066,461.07	26.51
TOTAL EXPENDITURES	12,926,811.00	817,380.70	4,102,478.34	8,824,332.66	31.74
REVENUES OVER/(UNDER) EXPENDITURES	( 4,276,683.00)	332,618.52	1,339,368.45	( 5,616,051.45)	31.32-

\*\*\* END OF REPORT \*\*\*

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215-RECA REDEMPTION 1995-2 FINANCIAL SUMMARY

	CURRENT BUDGET	CURRENT PERIOD	YEAR TO DATE ACTUAL	BUDGET BALANCE	% OF BUDGET
REVENUE SUMMARY					
ALL REVENUE	375,500.00	0.00	60,338.39	315,161.61	16.07
TOTAL REVENUES	375,500.00	0.00	60,338.39	315,161.61	16.07
EXPENDITURE SUMMARY					
NON-DEPARTMENTAL	296,860.00	0.00	255,217.49	41,642.51	85.97
TOTAL EXPENDITURES	296,860.00	0.00	255,217.49	41,642.51	85.97
REVENUES OVER/(UNDER) EXPENDITURES	78,640.00	0.00	(194,879.10)	273,519.10	247.81-

215-RECA REDEMPTION 1995-2 REVENUES

	CURRENT BUDGET	CURRENT PERIOD	YEAR TO DATE ACTUAL	BUDGET BALANCE	% OF BUDGET
215-4525 PRO-RATA BOND PAYMENT FEE	3,200.00	0.00	0.00	3,200.00	0.00
215-4530 TAXES, ASSMT & BOND PROCEEDS	275,500.00	0.00	6,822.83	268,677.17	2.48
215-4540 DELINQUENT ASSESSMENTS	32,000.00	0.00	18,362.10	13,637.90	57.38
215-4541 DELINQ PENALTY & INTEREST	55,000.00	0.00	28,343.06	26,656.94	51.53
215-4542 DELINQ ASSMT MONTHLY PENALTY	0.00	0.00	0.00	0.00	0.00
215-4550 INTEREST INCOME	9,800.00	0.00	6,810.40	2,989.60	69.49
215-4580 TRANSFERS IN	0.00	0.00	0.00	0.00	0.00
TOTAL REVENUES	375,500.00	0.00	60,338.39	315,161.61	16.07

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215-RECA REDEMPTION 1995-2 NON-DEPARTMENTAL EXPENDITURES

	CURRENT BUDGET	CURRENT PERIOD	YEAR TO DATE ACTUAL	BUDGET BALANCE	% OF BUDGET
215-5-00-5075 BANK FEES	0.00	0.00	0.00	0.00	0.00
215-5-00-5123 OTHER PROFESSIONAL SERVICE	11,140.00	0.00	4,046.99	7,093.01	36.33
215-5-00-5125 BOND PREMIUM	0.00	0.00	0.00	0.00	0.00
215-5-00-5522 INTEREST ON LONG-TERM DEBT	72,720.00	0.00	38,170.50	34,549.50	52.49
215-5-00-5580 TRANSFER OUT	0.00	0.00	0.00	0.00	0.00
215-5-00-5590 COST OF ISSUANCE	0.00	0.00	0.00	0.00	0.00
215-5-00-5599 PRINCIPAL PMT	213,000.00	0.00	213,000.00	0.00	100.00
215-5-00-5600 CONTINGENCY	0.00	0.00	0.00	0.00	0.00
TOTAL NON-DEPARTMENTAL	296,860.00	0.00	255,217.49	41,642.51	85.97
TOTAL EXPENDITURES	296,860.00	0.00	255,217.49	41,642.51	85.97
REVENUES OVER/(UNDER) EXPENDITURES	78,640.00	0.00 (	194,879.10)	273,519.10	247.81-

\*\*\* END OF REPORT \*\*\*

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218-CIEDB REDEMPTION FUND FINANCIAL SUMMARY

	CURRENT BUDGET	CURRENT PERIOD	YEAR TO DATE ACTUAL	BUDGET BALANCE	% OF BUDGET
REVENUE SUMMARY					
ALL REVENUE	169,355.00	0.00	24,927.96	144,427.04	14.72
TOTAL REVENUES	169,355.00	0.00	24,927.96	144,427.04	14.72
EXPENDITURE SUMMARY					
NON-DEPARTMENTAL	169,355.00	0.00	19,862.99	149,492.01	11.73
TOTAL EXPENDITURES	169,355.00	0.00	19,862.99	149,492.01	11.73
REVENUES OVER/(UNDER) EXPENDITURES	0.00	0.00	======================================	5,064.97)	0.00

218-CIEDB REDEMPTION FUND REVENUES

CURRENT BUDGET	CURRENT PERIOD	YEAR TO DATE ACTUAL	BUDGET BALANCE	% OF BUDGET
27,411.00	0.00	9,137.00	18,274.00	33.33
0.00	0.00	0.00	0.00	0.00
3,800.00	0.00	5,064.97 (	1,264.97)	133.29
138,144.00	0.00	10,725.99	127,418.01	7.76
0.00	0.00	0.00	0.00	0.00
169,355.00	0.00	24,927.96	144,427.04	14.72
	BUDGET 27,411.00 0.00 3,800.00 138,144.00 0.00	BUDGET         PERIOD           27,411.00         0.00           0.00         0.00           3,800.00         0.00           138,144.00         0.00           0.00         0.00	BUDGET         PERIOD         ACTUAL           27,411.00         0.00         9,137.00           0.00         0.00         0.00           3,800.00         0.00         5,064.97 (           138,144.00         0.00         10,725.99           0.00         0.00         0.00	BUDGET         PERIOD         ACTUAL         BALANCE           27,411.00         0.00         9,137.00         18,274.00           0.00         0.00         0.00         0.00           3,800.00         0.00         5,064.97 (         1,264.97)           138,144.00         0.00         10,725.99         127,418.01           0.00         0.00         0.00         0.00

### HIDDEN VALLEY LAKE CSD REVENUE & EXPENSE REPORT (UNAUDITED) AS OF: DECEMBER 31ST, 2024 HIDDEN VALLEY LAKE CSD

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218-CIEDB REDEMPTION FUND NON-DEPARTMENTAL EXPENDITURES

EXPENDITURES					
	CURRENT	CURRENT	YEAR TO DATE	BUDGET	% OF
	BUDGET	PERIOD	ACTUAL	BALANCE	BUDGET
218-5-00-5092 POSTAGE & SHIPPING	0.00	0.00	0.00	0.00	0.00
218-5-00-5522 INTEREST ON LONG-TERM DEBT	39,726.00	0.00	19,862.99	19,863.01	50.00
218-5-00-5560 BAD DEBT	0.00	0.00	0.00	0.00	0.00
218-5-00-5580 TRANSFER OUT	0.00	0.00	0.00	0.00	0.00
218-5-00-5595 CIEDB LOAN ANNUAL FEE	3,425.00	0.00	0.00	3,425.00	0.00
218-5-00-5599 PRINCIPAL PMT	126,204.00	0.00	0.00	126,204.00	0.00
218-5-00-5600 CONTINGENCY	0.00	0.00	0.00	0.00	0.00
TOTAL NON-DEPARTMENTAL	169,355.00	0.00	19,862.99	149,492.01	11.73
TOTAL EXPENDITURES	169,355.00	0.00	19,862.99	149,492.01	11.73
REVENUES OVER/(UNDER) EXPENDITURES	0.00	0.00	5,064.97 (	5,064.97)	0.00

\*\*\* END OF REPORT \*\*\*

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219-USDA SOLAR LOAN FINANCIAL SUMMARY

	CURRENT BUDGET	CURRENT PERIOD	YEAR TO DATE ACTUAL	BUDGET BALANCE	% OF BUDGET
REVENUE SUMMARY					
ALL REVENUE	32,095.00	0.00	25,741.09	6,353.91	80.20
TOTAL REVENUES	32,095.00	0.00	25,741.09	6,353.91	80.20
EXPENDITURE SUMMARY					
NON-DEPARTMENTAL	32,095.00	0.00	25,690.00	6,405.00	80.04
TOTAL EXPENDITURES	32,095.00	0.00	25,690.00	6,405.00	80.04
REVENUES OVER/(UNDER) EXPENDITURES	0.00	0.00	51.09	( 51.09)	0.00

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219-USDA SOLAR LOAN REVENUES

	CURRENT	CURRENT	YEAR TO DATE	BUDGET	% OF
	BUDGET	PERIOD	ACTUAL	BALANCE	BUDGET
219-4300 MISC INCOME	0.00	0.00	0.00	0.00	0.00
219-4550 INTEREST INCOME	25.00	0.00	51.09	( 26.09)	204.36
219-4580 TRANSFERS IN	32,070.00	0.00	25,690.00	6,380.00	80.11
TOTAL REVENUES	32,095.00	0.00	25,741.09	6,353.91	80.20

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219-USDA SOLAR LOAN NON-DEPARTMENTAL

 
 EXPENDITURES
 CURRENT BUDGET
 CURRENT PERIOD
 YEAR TO DATE ACTUAL
 BUDGET BALANCE
 % OF BUDGET

 219-5-00-5092
 POSTAGE & SHIPPING
 0.00
 0.00
 0.00
 0.00
 0.00

 219-5-00-5522
 INTEREST ON LONG-TERM DEBT
 13,095.00
 0.00
 6,690.00
 6,405.00
 51.09

 219-5-00-5523
 INTEREST EXPENSE
 0.00
 0.00
 0.00
 0.00
 0.00

 219-5-00-5580
 TRANSFER OUT
 0.00
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223-WATER BOND 2023A FINANCIAL SUMMARY

	CURRENT BUDGET	CURRENT PERIOD	YEAR TO DATE ACTUAL	BUDGET BALANCE	% OF BUDGET
REVENUE SUMMARY					
ALL REVENUE	321,625.00	0.00	184,645.99	136,979.01	57.41
TOTAL REVENUES	321,625.00	0.00	184,645.99	136,979.01	57.41
EXPENDITURE SUMMARY					
NON-DEPARTMENTAL	1,545,744.00	490,985.00	2,062,130.30 (	516,386.30)	133.41
TOTAL EXPENDITURES	1,545,744.00	490,985.00	2,062,130.30 (	516,386.30)	133.41
REVENUES OVER/(UNDER) EXPENDITURES	( 1,224,119.00)(	490,985.00)	( 1,877,484.31)	653,365.31	153.37

PAGE: 2

223-WATER BOND 2023A REVENUES

	CURRENT	CURRENT	YEAR TO DATE	BUDGET	% OF
	BUDGET	PERIOD	ACTUAL	BALANCE	BUDGET
223-4525 PRO-RATA BOND PAYMENT FEE	0.00	0.00	0.00	0.00	0.00
223-4550 INTEREST INCOME	50,000.00	0.00	63,026.69 (	13,026.69)	126.05
223-4580 TRANSFER IN	271,625.00	0.00	121,619.30	150,005.70	44.77
TOTAL REVENUES	321,625.00	0.00	184,645.99	136,979.01	57.41

PAGE: 3

223-WATER BOND 2023A NON-DEPARTMENTAL EXPENDITURES

EXPENDITURES					
	CURRENT	CURRENT	YEAR TO DATE	BUDGET	% OF
	BUDGET	PERIOD	ACTUAL	BALANCE	BUDGET
223-5-00-5075 BANK FEES	0.00	0.00	0.00	0.00	0.00
223-5-00-5123 OTHER PROFESSIONAL SERVICE	0.00	1,450.00	1,450.00 (	1,450.00)	0.00
223-5-00-5125 BOND PREMIUM	0.00	0.00	0.00	0.00	0.00
223-5-00-5522 INTEREST ON LONG-TERM DEBT	251,625.00	0.00	121,619.30	130,005.70	48.33
223-5-00-5580 TRANSFER OUT	1,274,119.00	489,535.00	1,939,061.00 (	664,942.00)	152.19
223-5-00-5590 COST OF ISSUANCE	0.00	0.00	0.00	0.00	0.00
223-5-00-5599 PRINCIPAL PMT	20,000.00	0.00	0.00	20,000.00	0.00
223-5-00-5600 CONTINGENCY	0.00	0.00	0.00	0.00	0.00
TOTAL NON-DEPARTMENTAL	1,545,744.00	490,985.00	2,062,130.30 (	516,386.30)	133.41
TOTAL EXPENDITURES	1,545,744.00	490,985.00	2,062,130.30 (	516,386.30)	133.41
REVENUES OVER/(UNDER) EXPENDITURES (	1,224,119.00)(	490,985.00)(	1,877,484.31)	653,365.31	153.37

\*\*\* END OF REPORT \*\*\*



#### Hidden Valley Lake Community Services District Financial Activity, Cash and Investment Summary As of December 31, 2024 (Rounded and Unaudited)

CO STATUS	Operating Checking	Money Market	LAIF	Bond Trustee Sewer	Bond Trustee Water	CERBT	Total All _ Cash/Investment		
	West America Bank	West America Bank	State Treasurer	US Bank	US Bank	CalPERS CERBT Q3	Accounts		
	1010	1130	1133	1200	1212	1135			
Financial Activity of Cash/Investment Accounts in General Ledger [1]									
Beginning Balances	\$ 1,068,048	\$ 4,922,622	\$ 679,876	\$ 153,767	\$ 2,150,629	\$ 54,745	\$ 9,029,687		

Deginning Dalances	ψ	1,000,040	Ψ	4,322,022	Ψ	013,010	Ψ	133,707	Ψ	2,130,023	Ψ	J4,74J Ø	3,023,001
Cash Receipts													
Utility Billing Deposits	\$	860,840	\$	-	\$	-	\$	-	\$	-	\$	-	
Electronic Fund Deposits	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Other Deposits	·		\$	15,239	\$	-	\$	526	\$	8,208	\$	4,450	
Total Cash Receipts	\$	860,840	\$	15,239	\$	-	\$	154,293	\$	2,158,836	\$	59,196	
Cash Disbursements													
Accounts Payable Checks issued	\$	817,493	\$	-	\$	-	\$	-	\$	-	\$	-	
Electronic Fund/Bank Draft Disbursements	\$	23,808	\$	-	\$	-	\$	-	\$	-	\$	-	
Payroll Checks issued - net	\$	63,833	\$	-	\$	-	\$	-	\$	-	\$	-	
Bank Fees	\$	4,940	\$	-	\$	-	\$	-	\$	-	\$	-	
Other Disbursements	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Total Disbursements	\$	910,073.86	\$	-	\$	-	\$	-	\$	-	\$	-	
Transfers Between Accounts													
Transfers In	\$	489,535	\$	165,770	\$	-	\$	-	\$	-	\$	-	
Transfers Out	\$	165,770	\$	-	\$	-	\$	-	\$	489,535	\$	-	
Total Transfers Between Accounts	\$	655,305	\$	165,770	\$	-	\$	-	\$	489,535	\$	-	
Ending Balances in General Ledger	\$	1,342,580	\$	5,103,630	\$	679,876	\$	154,293	\$	1,669,301	\$	59,196 \$	9,008,876
Financial Institution Ending Balances	\$	1,443,734	\$	5,103,630	\$	679,876	\$	154,293	\$	1,669,301	\$	59,196 \$	9,110,030

#### Ending Balances General Ledger Distribution by District Funds [2]

Total Ending Balances in General Ledger	\$ 1,342,580 \$	5,103,630 \$	679,876 \$	154,293 \$	1,669,301 \$	59,196 \$	9,008,876
50 2002 CIEDB Loan Reserve	-	-	186,476	-	-	-	186,476
25 Water Operating Reserve	-	181,509	-	-	-	-	181,509
20 Water CIP	-	3,911,073	-	-	-	-	3,911,073
19 2012 USDA Solar COP Reserve	-	31,604	-	-	-	-	31,604
314 Wastewater CIP	-	488,951	103,435	-	-	-	592,386
313 Wastewater Operating Reserve	19,074	155,507	63,971	-	-	-	238,552
223 2023 Water Revenue Bond	(1,450)	-	-	-	1,669,301	-	1,667,851
219 2012 USDA Solar COP		8,442	956	-	-	-	9,398
218 2002 CIEDB Loan	9,137	65,228	26,233	-	-	-	100,598
215 2016 Sewer Refinancing Bond	(2,108)	249,440	103,237	154,293	-	-	504,862
30 Water Operating	1,072,485	9,489	117,036	-	-	29,598	1,228,607
20 Wastewater Operating	245,442	2,388	78,532	-	-	29,598	355,960
00 Operating	-	-	-	-	-	-	-

[1] Fom General Ledger activity by Financial Institution accounts with District Fund accounts consolidated. Checking and Money Market accounts are with

West America Bank, Local Agency Investment Account (LAIF) is held by the State Treasurer on behalf of the District, US Bank is the Bond Trustee for the the 2016 Refunding and 2023 Water Bond and CalPers holds the CERBT Trust >>>>>>. All cash accounts have been reconciled to the ending Financial Institution statements.

[2] See Reconcilliation Detail Summary for details

1/08/202	25 9:38 AI	4			CHECK RECONCILIATION REGISTER				PAGE: 1
COMPANY:	999 - PO	M Dled Cash fun	D			CHECK DA	TE: 1	2/01/2	024 THRU 12/31/2024
ACCOUNT:			- POOLED			CLEAR DA	TE:	0/00/0	000 THRU 99/99/9999
TYPE:	All								000 THRU 99/99/9999
STATUS:	All						ATE:	0/00/0	000 THRU 99/99/9999
FOLIO:	All					AMOUNT:		0.00	THRU 999,999,999.99
						CHECK NU	MBER:	000	000 THRU 999999
ACCO	DUNT	DATE	TYPE	NUMBER	DESCRIPTION	AMOUNT	STATUS	FOLIO	CLEAR DATE
BANK DRAF									
1010	)	12/13/2024	BANK-DRAI	FT001088	AFLAC CALIFORNIA PUBLIC EMPLOYEES RE	256.64CR	CLEARED	A	12/13/2024
1010	)	12/13/2024	BANK-DRAI	FT001089	CALIFORNIA PUBLIC EMPLOYEES RE	6,701.45CR	CLEARED	А	12/16/2024
1010	)	12/13/2024	BANK-DRAI	FT001090	NATIONWIDE RETIREMENT SOLUTION	150.00CR	CLEARED	А	12/13/2024
1010	)	12/13/2024	BANK-DRAI	FT001091	NATIONWIDE RETIREMENT SOLUTION STATE OF CALIFORNIA EDD US DEPARTMENT OF THE TREASURY	1,335.91CR	CLEARED	А	12/13/2024
1010	)	12/13/2024	BANK-DRAI	FT001092	US DEPARTMENT OF THE TREASURY	3,413.03CR	CLEARED	А	12/13/2024
1010	)	12/13/2024	BANK-DRAI	FT121324	EE #2012 AFLAC	49.68	CLEARED	G	12/13/2024
1010		12/13/2024	BANK-DRAI	FT121325	REV EE #2012 AFLAC	49.68CR	CLEARED		12/13/2024
1010	)	12/13/2024	BANK-DRAI	FT121326	EE #2012 AFLAC REV EE #2012 AFLAC CORR EE #2012 AFLAC STATE OF CALIFORNIA EDD	49.68CR	CLEARED	G	12/13/2024
1010		12/27/2024	BANK-DRAI	FT001093	STATE OF CALIFORNIA EDD	1,338.74CR	CLEARED		12/27/2024
1010		12/27/2024	BANK-DRAI	FT001094	US DEPARTMENT OF THE TREASURY CALIFORNIA PUBLIC EMPLOYEES RE	3,454.39CR	CLEARED		12/27/2024
1010	)	12/27/2024	BANK-DRAI	FT001095	CALIFORNIA PUBLIC EMPLOYEES RE	6,701.45CR	CLEARED		12/30/2024
					NATIONWIDE RETIREMENT SOLUTION				12/27/2024
1010	)	12/27/2024	BANK-DRAI	FT001097	AFLAC	256.64CR	OUTSTND	A	0/00/0000
CHECK:									
1010	)	12/06/2024	CHECK	003249	ADVANCED SECURITY SYSTEMS SANT	441.00CR	CLEARED	A	12/10/2024
1010		12/06/2024		003250	ALPHA ANALYTICAL LABORATORIES	3,357.50CR	CLEARED		12/11/2024
1010	)	12/06/2024		003251	VOID CHECK	0 00	CLEARED	A	12/06/2024
1010	)	12/06/2024	CHECK	003252	ALPHA CM, INC	7,492.00CR	CLEARED	А	1/03/2025
1010	)	12/06/2024	CHECK					A	12/23/2024
1010	)	12/06/2024	CHECK	003254	ARMED FORCE PEST CONTROL, INC.	205.00CR	CLEARED	А	12/13/2024
1010	)	12/06/2024	CHECK	003255	BADGER METER	2,276.62CR	CLEARED	A	12/17/2024
1010		12/06/2024		003256	APPLIED TECHNOLOGY SOLUTIONS ARMED FORCE PEST CONTROL, INC. BADGER METER BAY CITY ELECTRIC WORKS BOLD POLISNER MADDOW NELSON & BRELJE & RACE CONSULTING CIVIL	408,798.39CR	CLEARED		12/10/2024
1010		12/06/2024		003257	BOLD POLISNER MADDOW NELSON &	552.50CR	CLEARED		12/11/2024
1010		12/06/2024		003258	BRELJE & RACE CONSULTING CIVIL	43,147.50CR	CLEARED		12/11/2024
1010		12/06/2024		003259	COASTLAND CIVIL ENGINEERING, I	18,493.33CR	CLEARED		12/20/2024
1010		12/06/2024		003260	COURTNEY HERNANDEZ	1,380.00CR	CLEARED		12/11/2024
1010		12/06/2024			EDUCATION & TRAINING SERVICES,				12/17/2024
1010		12/06/2024		003262	FOSTER MORRISON CONSULTING, LT	12,900.00CR	CLEARED		12/17/2024
1010		12/06/2024		003263	GHD	9,019.66CR	CLEARED	A	12/10/2024
1010		12/06/2024		003264	LAKE COUNTY WASTE SOLUTIONS, I LAKE COUNTY WASTE SOLUTIONS, I MEDIACOM MIDDLETOWN RANCHERIA	120.50CR	CLEARED	A	12/13/2024
1010		12/06/2024		003265	LAKE COUNTY WASTE SOLUTIONS, I	511.72CR	CLEARED	A	12/13/2024
1010	)	12/06/2024	CHECK	003266	MEDIACOM	401.63CR	CLEARED	A	12/17/2024
1010		12/06/2024		003267	MIDDLETOWN RANCHERIA	11,603./8CR	CLEARED	A	12/16/2024
1010		12/06/2024		003268	ODP BUSINESS SOLUTIONS, LLC	/1.19CR	OUTSTND	A	0/00/0000
1010					PACE SUPPLY CORP	3,375.24CR			
1010		12/06/2024			SPECIAL DISTRICT RISK MANAGEME	43,048.42CR	CLEARED		12/11/2024
1010		12/06/2024			U.S. BANK	1,450.00CR	CLEARED		12/12/2024
1010		12/06/2024			USA BLUE BOOK	2,173.22CR	CLEARED		12/17/2024
1010		12/06/2024			WELLS FARGO FINANCIAL LEASING	380.89CR	CLEARED		12/12/2024
1010		12/06/2024 12/06/2024			WESTGATE PETROLEUM CO., INC. VOID CHECK	1,222.70CR	CLEARED		12/10/2024
1010 1010		12/06/2024			VOID CHECK VOID CHECK	0.00 0.00	CLEARED CLEARED		12/06/2024 12/06/2024
1010	J	12/06/2024	CHECK	003277	HALL, KEVIN	195.23CR	OUTSTND	A	0/00/0000

1/08/202	25 9:38 AM				CHECK RECONCILIATION REGISTER				PAGE: 2
COMPANY:	999 - POO	LED CASH FUN	D			CHECK DA	TE: 1	2/01/2	2024 THRU 12/31/2024
ACCOUNT:		CASH				CLEAR DA	TE:	0/00/0	000 THRU 99/99/9999
TYPE:	All					STATEMEN	т:	0/00/0	0000 THRU 99/99/9999 0000 THRU 99/99/9999
STATUS:	All								
FOLIO:	All					AMOUNT:		0.00	THRU 999,999,999.99
						CHECK NU	MBER:	000	0000 THRU 999999
ACCC	DUNT	DATE	TYPE	NUMBER	DESCRIPTION	AMOUNT	STATUS	FOLIO	CLEAR DATE
CHECK:					DIKLICH, BRIAN & CHR ACWA/JPIA ALPHA ANALYTICAL LABORATORIES AT&T BKS LAW FIRM, PC BOLD POLISNER MADDOW NELSON & GHD HANNAH DAVIDSON HARDESTER'S MARKETS & HARDWARE IAN GIBBS JAMES DAY CONSTRUCTION, INC. JENFITCH, LLC JONAS HEATING AND COOLING JOSEPH A LAYMON KELLY REESE KIMBALL MIDWEST PACE SUPPLY CORP SMALLCOMB, LISA SPECIAL DISTRICT RISK MANAGEME SWRCB ACCOUNTING OFFICE TELSTAR INSTRUMENTS WEST YOST & ASSOCIATES, INC. WIPF CONSTRUCTION ALPHA ANALYTICAL LABORATORIES APPLIED TECHNOLOGY SOLUTIONS				
1010	)	12/06/2024	CHECK	003278	DIKLICH, BRIAN & CHR	126.61CR	OUTSTNI	A	0/00/0000
1010	)	12/13/2024	CHECK	003279	ACWA/JPIA	816.82CR	CLEAREI	A	12/18/2024
1010	)	12/13/2024	CHECK	003280	ALPHA ANALYTICAL LABORATORIES	902.50CR	CLEAREI	) A	12/18/2024
1010	)	12/13/2024	CHECK	003281	AT&T	664.20CR	CLEAREI	A	12/26/2024
1010	)	12/13/2024	CHECK	003282	BKS LAW FIRM, PC	1,053.75CR	CLEAREI	) A	12/19/2024
1010	) )	12/13/2024	CHECK	003283	BOLD POLISNER MADDOW NELSON &	585.00CR	CLEAREI	A	12/17/2024
1010	)	12/13/2024	CHECK	003284	GHD	5,699.64CR	CLEAREI	) A	12/17/2024
1010	)	12/13/2024	CHECK	003285	HANNAH DAVIDSON	798.47CR	CLEAREI	A	12/13/2024
1010	)	12/13/2024	CHECK	003286	HARDESTER'S MARKETS & HARDWARE	376.94CR	CLEAREI	) A	12/18/2024
1010	)	12/13/2024	CHECK	003287	IAN GIBBS	200.00CR	CLEAREI	A	1/02/2025
1010	)	12/13/2024	CHECK	003288	JAMES DAY CONSTRUCTION, INC.	6,229.00CR	CLEAREI	) A	12/17/2024
1010	)	12/13/2024	CHECK	003289	JENFITCH, LLC	4,817.07CR	CLEAREI	A	12/17/2024
1010	)	12/13/2024	CHECK	003290	JONAS HEATING AND COOLING	11,122.04CR	CLEAREI	) A	12/17/2024
1010	)	12/13/2024	CHECK	003291	JOSEPH A LAYMON	452.20CR	OUTSTNI	) A	0/00/0000
1010	)	12/13/2024	CHECK	003292	KELLY REESE	67.00CR	CLEAREI	) A	12/17/2024
1010	)	12/13/2024	CHECK	003293	KIMBALL MIDWEST	1,739.12CR	CLEAREI	) A	12/20/2024
1010	)	12/13/2024	CHECK	003294	PACE SUPPLY CORP	663.42CR	CLEAREI	) A	12/18/2024
1010	)	12/13/2024	CHECK	003295	SMALLCOMB, LISA	53.60CR	CLEAREI	) A	12/16/2024
1010	)	12/13/2024	CHECK	003296	SPECIAL DISTRICT RISK MANAGEME	45,303.30CR	CLEAREI	A (	12/18/2024
1010	)	12/13/2024	CHECK	003297	SWRCB ACCOUNTING OFFICE	25,450.00CR	CLEAREI	) A	12/18/2024
1010	)	12/13/2024	CHECK	003298	SWRCB ACCOUNTING OFFICE	3,945.00CR	CLEAREI	A (	12/18/2024
1010	)	12/13/2024	CHECK	003299	TELSTAR INSTRUMENTS	1,116.00CR	CLEAREI	) A	12/17/2024
1010	)	12/13/2024	CHECK	003300	WEST YOST & ASSOCIATES, INC.	5,228.25CR	CLEAREI	) A	12/18/2024
1010	)	12/13/2024	CHECK	003301	WIPF CONSTRUCTION	11,650.00CR	CLEAREI	) A	1/03/2025
1010	)	12/20/2024	CHECK	003302	ALPHA ANALYTICAL LABORATORIES	1,446.00CR	CLEAREI	) A	12/26/2024
1010	)	12/20/2024	CHECK	003303	APPLIED TECHNOLOGY SOLUTIONS	1,351.61CR	OUTSTNI	) A	0/00/0000
1010	)	12/20/2024	CHECK	003304	AQUATIC HARVESTING	50,000.00CR	OUTSTNI	) A	0/00/0000
1010	)	12/20/2024	CHECK	003305	ALPHA ANALYTICAL LABORATORIES APPLIED TECHNOLOGY SOLUTIONS AQUATIC HARVESTING BARBARA DEMARCO COURTNEY HERNANDEZ ELAN CARDMEMBER SERVICE JARROD CUNNINGHAM MENDO MILL CLEARLAKE MIDDLETOWN RANCHERIA ODP BUSINESS SOLUTIONS, LLC PACIFIC GAS & ELECTRIC COMPANY SMITH & NEWELL CPA	225.00CR	OUTSTNI	) A	0/00/0000
1010	)	12/20/2024	CHECK	003306	COURTNEY HERNANDEZ	1,540.00CR	CLEAREI	) A	12/24/2024
1010	)	12/20/2024	CHECK	003307	ELAN CARDMEMBER SERVICE	7,469.99CR	CLEAREI	) A	1/02/2025
1010	)	12/20/2024	CHECK	003308	JARROD CUNNINGHAM	205.06CR	CLEAREI	) A	12/23/2024
1010	)	12/20/2024	CHECK	003309	MENDO MILL CLEARLAKE	370.21CR	CLEAREI	) A	12/30/2024
1010	)	12/20/2024	CHECK	003310	MIDDLETOWN RANCHERIA	7,506.85CR	CLEAREI	) A	12/30/2024
1010	)	12/20/2024	CHECK	003311	ODP BUSINESS SOLUTIONS, LLC	48.61CR	CLEAREI	) A	12/31/2024
1010	)	12/20/2024	CHECK	003312	PACIFIC GAS & ELECTRIC COMPANY	21,100.88CR	CLEAREI	) A	12/30/2024
1010		12/20/2024			STREAMLINE	249.00CR	CLEAREI		12/30/2024
1010		12/20/2024			VERIZON WIRELESS	1,401.33CR	CLEAREI		1/02/2025
1010		12/20/2024			VERIZON WIRELESS	463.12CR	CLEAREI		12/30/2024
1010		12/20/2024			WAGNER & BONSIGNORE CCE	102.50CR	OUTSTNI		0/00/0000
1010		12/20/2024			WESTGATE PETROLEUM CO., INC.	1,010.28CR	CLEAREI		12/24/2024
1010		12/20/2024			CALENDER, MATTHEW	85.92CR	CLEAREI		12/27/2024
1010		12/20/2024			GILLESPEY, BRETT	161.46CR	OUTSTNI		0/00/0000
1010	J	12/20/2024	CHECK	003321	ZEPEDA, WENDY K	93.12CR	OUTSTNI	A (	0/00/0000

1/08/202	25 9:38 AM				CHECK RECONCILIATION REGISTER				PAGE: 3
COMPANY:	999 - POO	LED CASH FUN CASH	D			CHECK DA	TE: 1	2/01/2	024 THRU 12/31/2024
ACCOUNT:	1010	CASH	- POOLED					0/00/0	000 THRU 99/99/9999
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FOLIO:	All					AMOUNT:		0.00	THRU 999,999,999.99
						CHECK NU	MBER:	000	000 THRU 999999
ACCC	DUNT	DATE	TYPE	NUMBER	DESCRIPTION	AMOUNT	STATUS	FOLIO	CLEAR DATE
CHECK:									
1010	C	12/20/2024	CHECK	003322	HOUGH, HOLLY	159.34CR	CLEARED	A	12/30/2024
1010	C	12/20/2024	CHECK	003323	MUSSER, MARIA GINA	167.42CR	OUTSTNE	) A	0/00/0000
1010	C	12/20/2024	CHECK	003324	CANTRELL, GORDON M	287.79CR	CLEAREI	A (	12/31/2024
1010	0	12/23/2024	CHECK	003325	HOUGH, HOLLY MUSSER, MARIA GINA CANTRELL, GORDON M ESCOBAR, GUSTAVO & N	786.88CR	CLEAREI	) A	12/31/2024
DEPOSIT:					RECONCILE CC 12-01-2024 CREDIT CARD 12/02/2024 CREDIT CARD 12/03/2024 CREDIT CARD 12/03/2024				
1010	)	12/01/2024	DEPOSIT	120124	RECONCILE CC 12-01-2024	565.73CR	CLEARED	G	12/01/2024
1010	)	12/02/2024	DEPOSIT		CREDIT CARD 12/02/2024	5,707.94	CLEAREI	) C	12/02/2024
1010	)	12/02/2024	DEPOSIT	000001	CREDIT CARD 12/02/2024	1,629.56	CLEAREI	) C	12/03/2024
1010	)	12/02/2024	DEPOSIT	000002	CREDIT CARD 12/02/2024	3,970.22	CLEARED	) C	12/03/2024
1010	J	12/02/2024	DEPOSIT	000003	CREDIT CARD 12/02/2024	1,939.69	CLEAREL		12/04/2024
1010	)	12/02/2024	DEPOSIT	000004	CREDIT CARD 12/02/2024	15,856.37	CLEARED	) C	12/04/2024
1010	J J	12/02/2024	DEPOSIT	000005	CREDIT CARD 12/02/2024	434.19	CLEAREL		12/02/2024
1010	)	12/02/2024	DEPOSIT	000000	CREDIT CARD 12/02/2024	203.10	CLEAREL		12/03/2024
1010 1010	J ว	12/02/2024	DEPOSIT	000007	CREDIT CARD 12/02/2024	019.08	CLEAREL		12/03/2024
1010	2	12/02/2024	DEPOSII	000000	CREDII CARD 12/02/2024	425.05	CLEAREL		12/04/2024
1010	J 1	12/02/2024	DEPOSIT	000009	CREDIT CARD 12/02/2024	2 240 57	CLEAREL		12/04/2024
1010	2	12/02/2024	DEPOSIT	000010	CREDII CARD 12/02/2024 CREDIT CARD 12/02/2024	2,240.57	CLEAREL		12/04/2024
1010	- -	12/02/2024	DEPOSIT	000011	CPEDIT CARD 12/02/2024	347 65	CIENDEL		12/03/2024
1010	) )	12/02/2024	DEPOSIT	000012	CREDIT CARD 12/02/2024	231 06	CLEARED		12/04/2024
1010	) )	12/02/2024	DEPOSIT	000013	CREDIT CARD 12/02/2024	1.188.52	CLEARED		12/05/2024
1010	5 1	12/02/2024	DEPOSIT	000011	REGULAR DATLY POST 12/02/2024	5,557 67	CLEARED		12/03/2024
1010	ן ר	12/02/2024	DEPOSIT	000016	DAILY PAYMENT POSTING	144.73	CLEARED	) []	12/02/2024
1010	ן ר	12/03/2024	DEPOSIT	000010	CREDIT CARD 12/03/2024	9 105 34	CLEARED		12/04/2024
1010	) )	12/03/2024	DEPOSIT	000001	CREDIT CARD 12/03/2024	1,339,95	CLEARED		12/04/2024
1010	)	12/03/2024	DEPOSIT	000002	CREDIT CARD 12/03/2024	373.47	CLEARED	) C	12/04/2024
1010	- )	12/03/2024	DEPOSIT	000003	CREDIT CARD 12/03/2024	2.031.95	CLEARED	C C	12/06/2024
1010	)	12/03/2024	DEPOSIT	000004	REGULAR DAILY POST 12/03/2024	6,212.21	CLEARED	) C	12/04/2024
1010	- )	12/04/2024	DEPOSIT				CLEARED	C C	12/05/2024
1010		12/04/2024	DEPOSIT	000001	CREDIT CARD 12/04/2024 CREDIT CARD 12/04/2024 CREDIT CARD 12/04/2024 CREDIT CARD 12/04/2024 REGULAR DAILY POST 12/04/2024	419.21	CLEAREI		12/05/2024
1010		12/04/2024		000002	CREDIT CARD 12/04/2024	1,544.16	CLEARED	C	12/05/2024
1010	C	12/04/2024	DEPOSIT	000003	CREDIT CARD 12/04/2024	259.38	CLEAREI	) C	12/05/2024
1010	C	12/04/2024 12/04/2024	DEPOSIT	000004	CREDIT CARD 12/04/2024	981.68	CLEARED		12/09/2024
1010		12/04/2024		000005	REGULAR DAILY POST 12/04/2024	169,871.09	CLEARED	C	12/05/2024
1010	C	12/05/2024	DEPOSIT		CREDIT CARD 12/05/2024	8,295.34	CLEARED	C	12/06/2024
1010		12/05/2024			CREDIT CARD 12/05/2024	3,520.00	CLEAREI		12/06/2024
1010	C	12/05/2024	DEPOSIT	000002	CREDIT CARD 12/05/2024	918.97	CLEAREI	C	12/06/2024
1010	D	12/05/2024	DEPOSIT	000003	CREDIT CARD 12/05/2024	1,809.37	CLEAREI	C	12/10/2024
1010	C	12/05/2024	DEPOSIT	000004	REGULAR DAILY POST 12/05/2024	4,899.95	CLEAREI	C	12/06/2024
1010	D	12/06/2024	DEPOSIT		CREDIT CARD 12/06/2024	7,389.88	CLEAREI	C	12/09/2024
1010	C	12/06/2024	DEPOSIT	000001	CREDIT CARD 12/06/2024	1,190.77	CLEAREI	C	12/09/2024
1010	C	12/06/2024	DEPOSIT	000002	CREDIT CARD 12/06/2024	1,293.62	CLEARED	C	12/09/2024
1010	C	12/06/2024	DEPOSIT	000003	CREDIT CARD 12/06/2024	1,498.17	CLEARED	C	12/11/2024
8									

1/08/202	25 9:38 AM				CHECK RECONCILIATION REGISTER				PAGE: 4
		LED CASH FUN	D			CHECK DAT	re: 1	2/01/2	2024 THRU 12/31/2024
ACCOUNT:	1010	CASH	- POOLED					0/00/0	0000 THRU 99/99/9999
TYPE:	All					STATEMEN	ľ:	0/00/0	0000 THRU 99/99/9999
STATUS:	All					VOIDED DA	ATE:	0/00/0	0000 THRU 99/99/9999
FOLIO:	All					AMOUNT:		0.00	THRU 999,999,999.99
						CHECK NUN	4BER:	000	0000 THRU 999999
ACCC	DUNT	DATE	TYPE	NUMBER	DESCRIPTION	AMOUNT	STATUS	FOLIO	CLEAR DATE
DEPOSIT:									
1010	)	12/06/2024	DEPOSIT	000004	REGULAR DAILY POST 12/06/2024	6,593.22	CLEARED	С	12/09/2024
1010		12/09/2024			CREDIT CARD 12/09/2024	3,807.15	CLEARED		12/10/2024
1010	)	12/09/2024	DEPOSIT	000001	CREDIT CARD 12/09/2024	1,700.93	CLEARED	С	12/11/2024
1010	)	12/09/2024	DEPOSIT	000002	CREDIT CARD 12/09/2024	3,181.08	CLEARED	С	12/11/2024
1010	)	12/09/2024	DEPOSIT	000003	CREDIT CARD 12/09/2024	2,222.71	CLEARED	С	12/10/2024
1010	)	12/09/2024	DEPOSIT	000004	CREDIT CARD 12/09/2024	1,254.22	CLEARED	C	12/11/2024
1010	)	12/09/2024	DEPOSIT	000005	CREDIT CARD 12/09/2024	295.99	CLEARED	C	12/11/2024
1010	)	12/09/2024	DEPOSIT	000006	CREDIT CARD 12/09/2024	991.53	CLEARED		12/09/2024
1010		12/09/2024		000007	CREDIT CARD 12/09/2024	1,255.47	CLEARED		12/10/2024
1010		12/09/2024		000008	CREDIT CARD 12/09/2024	2,172.91	CLEARED		12/12/2024
1010		12/09/2024		000009	CREDIT CARD 12/09/2024 CREDIT CARD 12/09/2024	17,512.40	CLEARED		12/10/2024
1010		12/09/2024		120924	FUND 223 ACQUISITION REQ #/	489,333.00	CLEARED		12/09/2024
1010		12/10/2024		000001	CREDIT CARD 12/10/2024 CREDIT CARD 12/10/2024 CREDIT CARD 12/10/2024 REGULAR DAILY POST 12/10/2024	4,808.57	CLEARED		12/11/2024
1010		12/10/2024		000001	CREDIT CARD 12/10/2024	2,752.16	CLEARED		12/11/2024
1010		12/10/2024		000002	CREDIT CARD 12/10/2024	1,196.37	CLEARED		12/13/2024
1010		12/10/2024		000003	REGULAR DAILI POST 12/10/2024	240,390.13	CLEARED		12/11/2024 12/12/2024
1010 1010		12/11/2024 12/11/2024		000001	CREDIT CARD 12/11/2024	8,076.89	CLEARED CLEARED		12/12/2024 12/16/2024
1010		12/11/2024		000001	CREDIT CARD 12/11/2024 CREDIT CARD 12/11/2024	1 482 43	CLEARED		12/16/2024
1010		12/11/2024		000002	DECULAD DATLY DOCT 12/11/2024	7 522 63	CLEARED		12/12/2024
1010		12/11/2024		0000003	REGULAR DAILY POST 12/11/2024 CREDIT CARD 12/11/2024	5,191 81	CLEARED		12/13/2024
1010		12/11/2024		000005	CREDIT CARD 12/11/2024	2,520.02	CLEARED		12/12/2024
1010		12/11/2024		000006	CREDIT CARD 12/11/2024 CREDIT CARD 12/11/2024 CREDIT CARD 12/11/2024 CREDIT CARD 12/11/2024 CREDIT CARD 12/11/2024 CREDIT CARD 12/12/2024 CREDIT CARD 12/12/2024	2,306.58	CLEARED		12/13/2024
1010		12/11/2024		000007	CREDIT CARD 12/11/2024	1,273.90	CLEARED		12/16/2024
1010		12/11/2024		000008	CREDIT CARD 12/11/2024	. 346.48	CLEARED		12/13/2024
1010	)	12/12/2024			CREDIT CARD 12/12/2024	3,864.47	CLEARED	С	12/16/2024
1010	)	12/12/2024	DEPOSIT	000001	CREDIT CARD 12/12/2024	1,016.01	CLEARED	С	12/16/2024
1010	)	12/12/2024	DEPOSIT	000002	CREDIT CARD 12/12/2024	1,180.41	CLEARED	С	12/17/2024
1010	)	12/12/2024	DEPOSIT	000003	REGULAR DAILY POST 12/12/2024 DAILY PAYMENT POSTING - ADJ	4,759.65	CLEARED	C	12/13/2024
1010	)	12/12/2024	DEPOSIT	000004	DAILY PAYMENT POSTING - ADJ	170.99CR	CLEARED	U	12/12/2024
1010		12/13/2024			CREDIT CARD 12/13/2024 CREDIT CARD 12/13/2024	2,973.64	CLEARED		12/16/2024
1010		12/13/2024		000001	CREDIT CARD 12/13/2024	1,350.42	CLEARED	C	12/16/2024
1010		12/13/2024		000002	CREDIT CARD 12/13/2024 REGULAR DAILY POST 12/13/2024 DRAFT POSTING	1,459.73	CLEARED	C	12/18/2024
1010		12/13/2024		000003	REGULAR DAILY POST 12/13/2024	4,838.76	CLEARED	C	12/16/2024
1010		12/13/2024		000004	DRAFT POSTING	24,113.65	CLEARED	Ū	12/16/2024
1010					CREDIT CARD 12/16/2024	4,813.6/	CLEARED	C	12/1//2024
1010		12/16/2024			CREDIT CARD 12/16/2024	2,995.37	CLEARED		12/18/2024
1010		12/16/2024			CREDIT CARD 12/16/2024	31,010.36	CLEARED		12/18/2024 12/16/2024
1010 1010		12/16/2024 12/16/2024			CREDIT CARD 12/16/2024 CREDIT CARD 12/16/2024	1,110.20 1,646.64	CLEARED CLEARED		12/16/2024 12/17/2024
		12/16/2024			CREDII CARD 12/16/2024 CREDIT CARD 12/16/2024	535.11			12/18/2024
1010 1010		12/16/2024			CREDIT CARD 12/16/2024 CREDIT CARD 12/16/2024	260.97	CLEARED CLEARED		12/18/2024 12/18/2024
1010		12/16/2024		0000007	CREDIT CARD 12/16/2024 CREDIT CARD 12/16/2024	1,167.71	CLEARED		12/16/2024
1010		12/16/2024			CREDIT CARD 12/16/2024	325.03	CLEARED		12/17/2024
1010	-	12/10/2027	2010011	00000	STEDII OTTO I2/10/2023	525.05	لاشتنتيت	0	/ -// -/

1/08/202	25 9:38 AM				CHECK RECONCILIATION REGISTER				PAGE: 5
COMPANY:	999 - POO	LED CASH FUN	D			CHECK DAI	'E: 1	2/01/2	2024 THRU 12/31/2024
ACCOUNT:	1010	CASH	- POOLED			CLEAR DAI		0/00/0	0000 THRU 99/99/9999
TYPE:	All					STATEMENI	:	0/00/0	0000 THRU 99/99/9999
STATUS:	All								0000 THRU 99/99/9999
FOLIO:	All								THRU 999,999,999.99
						CHECK NUM	IBER:	000	0000 THRU 999999
ACCC	DUNT	DATE	TYPE	NUMBER	DESCRIPTION	AMOUNT	STATUS	FOLIO	CLEAR DATE
DEPOSIT:									
1010	)	12/16/2024	DEPOSIT	000009	DRAFT POSTING CREDIT CARD 12/16/2024 REGULAR DAILY POST 12/16/2024	66.25	CLEARED	U	12/17/2024
1010	)	12/16/2024	DEPOSIT	000010	CREDIT CARD 12/16/2024	736.29	CLEARED	С	12/19/2024
1010	)	12/16/2024	DEPOSIT	000011	REGULAR DAILY POST 12/16/2024	14,006.38	CLEARED	С	12/17/2024
1010	)	12/17/2024	DEPOSIT		CREDIT CARD 12/17/2024 CREDIT CARD 12/17/2024	7,027.43	CLEARED	С	12/18/2024
1010	)	12/17/2024	DEPOSIT	000001	CREDIT CARD 12/17/2024	2,234.04	CLEARED	С	12/18/2024
1010	)	12/17/2024	DEPOSIT	000002	CREDIT CARD 12/17/2024	352.06 389.89	CLEARED	С	12/18/2024
1010		12/17/2024	DEPOSIT	000003	CREDIT CARD 12/17/2024	389.89	CLEARED	С	12/18/2024
1010	)	12/17/2024		000004	CREDIT CARD 12/17/2024	1,280.58	CLEARED	С	12/20/2024
1010		12/17/2024		000005	CREDIT CARD 12/17/2024 CREDIT CARD 12/17/2024 CREDIT CARD 12/17/2024 CREDIT CARD 12/17/2024 REGULAR DAILY POST 12/17/2024	4,331.81	CLEARED		12/18/2024
1010		12/18/2024			CREDIT CARD 12/18/2024	5,594.81	CLEARED		12/19/2024
1010		12/18/2024		000001	CREDIT CARD 12/18/2024 CREDIT CARD 12/18/2024	714.27	CLEARED		12/19/2024
1010		12/18/2024		000002	CREDIT CARD 12/18/2024	472.71	CLEARED		12/19/2024
1010		12/18/2024		000003	CREDIT CARD 12/18/2024 REGULAR DAILY POST 12/18/2024	1,919.16	CLEARED		12/23/2024
1010		12/18/2024		000004	REGULAR DAILY POST 12/18/2024	8,951.65	CLEARED		12/19/2024
1010		12/19/2024		000001	CREDIT CARD 12/19/2024 CREDIT CARD 12/19/2024	10,921.08	CLEARED		12/20/2024
1010		12/19/2024		000001	CREDIT CARD 12/19/2024	1,820.91	CLEARED		12/20/2024
1010 1010		12/19/2024 12/19/2024		000002	CREDIT CARD 12/19/2024 CREDIT CARD 12/19/2024	427.10	CLEARED		12/20/2024 12/24/2024
1010		12/19/2024		000003	DECULARD 12/19/2024	1,907.72 5 124 85	CLEARED CLEARED		12/20/2024
1010		12/20/2024		000004	REGULAR DAILY POST 12/19/2024 CREDIT CARD 12/20/2024 CREDIT CARD 12/20/2024	11 100 16	CLEARED		12/23/2024
1010		12/20/2024	DEPOSIT	000001	CREDIT CARD 12/20/2024	3,485,39	CLEARED		12/23/2024
1010		12/20/2024	DEPOSIT	000002	CREDIT CARD 12/20/2024	2,113.89	CLEARED		12/23/2024
1010		12/20/2024	DEPOSIT	000003	CREDIT CARD 12/20/2024 CREDIT CARD 12/20/2024 CREDIT CARD 12/20/2024 REGULAR DAILY POST 12/20/2024 CREDIT CARD 12/23/2024 CREDIT CARD 12/23/2024	4,617,11	CLEARED		12/26/2024
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1010	)	12/23/2024	DEPOSIT	000002	CREDIT CARD 12/23/2024	567.97	CLEARED	С	12/26/2024
1010	)	12/23/2024	DEPOSIT	000003	CREDIT CARD 12/23/2024	7,563.01	CLEARED	С	12/24/2024
1010	)	12/23/2024	DEPOSIT	000004	CREDIT CARD 12/23/2024	1,582.03	CLEARED	С	12/26/2024
1010	)	12/23/2024	DEPOSIT	000005	CREDIT CARD 12/23/2024 CREDIT CARD 12/23/2024 CREDIT CARD 12/23/2024 CREDIT CARD 12/23/2024 CREDIT CARD 12/23/2024 CREDIT CARD 12/23/2024	210.50	CLEARED	С	12/26/2024
1010		12/23/2024		000006	CREDIT CARD 12/23/2024 CREDIT CARD 12/23/2024 DAILY PAYMENT POSTING - ADJ DAILY PAYMENT POSTING - ADJ DAILY PAYMENT POSTING - ADJ	3,348.71	CLEARED	С	12/24/2024
1010		12/23/2024		000007	CREDIT CARD 12/23/2024	292.30	CLEARED	С	12/26/2024
1010	)	12/23/2024	DEPOSIT	000008	DAILY PAYMENT POSTING - ADJ	786.88CR	CLEARED	U	12/24/2024
1010	)	12/23/2024	DEPOSIT	000009	DAILY PAYMENT POSTING	786.88	CLEARED	U	12/24/2024
1010		12/23/2024		000010	DAILY PAYMENT POSTING - ADJ	195.39CR	CLEARED	U	12/24/2024
1010				000011	DAILI FAIMENI FOSIING - ADD	193.39CK	CIEARED	0	
1010		12/23/2024			DAILY PAYMENT POSTING - ADJ	195.39CR	CLEARED		12/24/2024
1010		12/23/2024			DAILY PAYMENT POSTING - ADJ	343.66CR	CLEARED		12/24/2024
1010		12/23/2024			CREDIT CARD 12/23/2024	112.17	CLEARED		12/27/2024
1010		12/23/2024		000015	REGULAR DAILY POST 12/23/2024	4,190.92	CLEARED		12/26/2024
1010		12/26/2024		000001	CREDIT CARD 12/26/2024	2,994.04	CLEARED		12/26/2024
1010 1010		12/26/2024 12/26/2024			CREDIT CARD 12/26/2024 CREDIT CARD 12/26/2024	950.21 1,033.35	CLEARED CLEARED		12/27/2024 12/30/2024
1010	J	12/26/2024	DEFOSIT	000003	CREDIT CARD 12/26/2024	263.29	CLEARED	С	12/26/2024

1/08/202	25 9:38 AM				CHECK RECONCIL	JIATION REGISTER				PAGE: 6
COMPANY:	999 - POOI	LED CASH FUN	D				CHECK DA	TE: 1	2/01/2	024 THRU 12/31/2024
ACCOUNT:			- POOLED				CLEAR DA	TE:	0/00/0	000 THRU 99/99/9999
TYPE:	All						STATEMEN	Τ:	0/00/0	0000 THRU 99/99/9999 0000 THRU 99/99/9999
STATUS:	All									000 THRU 99/99/9999
FOLIO:	All									THRU 999,999,999.99
							CHECK NU	MBER:	000	0000 THRU 999999
ACCO	DUNT	DATE	TYPE	NUMBER	DESCRI	PTION	AMOUNT	STATUS	FOLIO	CLEAR DATE
DEPOSIT:										
1010	)	12/26/2024	DEPOSIT	000004	CREDIT CARD 12/	26/2024	545.49	CLEARED	С	12/27/2024
1010	)	12/26/2024	DEPOSIT	000005	CREDIT CARD 12/	26/2024	545.49 331.11	CLEARED	С	12/30/2024
1010	)	12/26/2024	DEPOSIT	000006	CREDIT CARD 12/	26/2024	575.29	CLEARED	С	12/31/2024
1010	)	12/26/2024		000007	REGULAR DAILY F	POST 12/26/2024	3,034.46	CLEARED		12/27/2024
1010	)	12/27/2024	DEPOSIT		CREDIT CARD 12/	27/2024	769.47		С	12/30/2024
1010	)	12/27/2024	DEPOSIT	000001	CREDIT CARD 12/	27/2024	243.09 114.06	CLEARED	С	12/30/2024
1010	)	12/27/2024	DEPOSIT	000002	CREDIT CARD 12/	27/2024	114 06	CLEARED	С	12/30/2024
1010	)	12/27/2024	DEPOSIT	000003	CREDIT CARD 12/	27/2024	167.55	CLEARED	С	1/02/2025
1010	)	12/27/2024	DEPOSIT	000004	REGULAR DAILY F	POST 12/27/2024	167.55 426.53	CLEARED	С	12/30/2024
1010		12/30/2024			CREDIT CARD 12/	30/2024	312.01	CLEARED		12/31/2024
1010		12/30/2024		000001	CREDIT CARD 12/	30/2024 30/2024	644.15	CLEARED		1/02/2025
1010	)	12/30/2024	DEPOSIT	000002	CREDIT CARD 12/	30/2024	262.06	CLEARED		1/02/2025
1010		12/30/2024		000003	CREDIT CARD 12/	30/2024	262.06 582.07 164.92			1/02/2025
1010	)	12/30/2024	DEPOSIT	000004	CREDIT CARD 12/	30/2024	164.92	CLEARED	С	12/31/2024
1010	)	12/30/2024		000005	CREDIT CARD 12/	30/2024 30/2024 POST 12/30/2024	378.85	CLEARED	С	1/03/2025
1010		12/30/2024		000006	REGULAR DAILY F	POST 12/30/2024	760.56	CLEARED		12/31/2024
1010	)	12/31/2024	DEPOSIT			31/2024	501 86	CLEARED	С	1/02/2025
1010	)	12/31/2024	DEPOSIT	000001	CREDIT CARD 12/	31/2024	639.81	CLEARED	С	1/02/2025
1010				000002	CREDIT CARD 12/	31/2024	639.81 3,232.44	CLEARED	С	1/06/2025
1010	)	12/31/2024	DEPOSIT	000003	REGULAR DAILY P	POST 12/31/2024	163.00	OUTSTND	С	0/00/0000
MISCELLAN	NEOUS:									
1010	)	12/05/2024	MISC.	120524	IRWM Grant Reim	ıb – Tank 9	165,769.69CR 31,781.05CR	CLEARED	G	12/06/2024
1010	)	12/13/2024	MISC.		PAYROLL DIRECT	DEPOSIT	31,781.05CR	CLEARED	P	12/13/2024
1010	)	12/20/2024	MISC.	002617	ODP BUSINESS SC	LUTIONS, UNPOST	137.62	CLEARED	A	12/20/2024
	)	12/27/2024	MISC.		PAYROLL DIRECT	DEPOSIT	31,781.05CR 137.62 32,051.91CR	CLEARED	Ρ	12/27/2024
SERVICE C	CHARGE:									
1010	)	12/04/2024	SERV-CHG	120424	NOVEMBER CHASE	CC FEES	554.30CR 3,995.26CR	CLEARED	G	12/04/2024
1010	)	12/04/2024	SERV-CHG	120425	NOVEMBER CHASE	CC FEES	3,995.26CR	CLEARED	G	12/04/2024
1010	)	12/05/2024	SERV-CHG	120524	AMX NOV BANK FE	ES	79.60CR	CLEARED	G	12/05/2024
1010	)	12/17/2024	SERV-CHG	121724	NOV ANALYSIS FE	ΞE	79.60CR 310.49CR	CLEARED	G	12/17/2024
TOTALS	FOR ACCOUNT	r 1010			CHECK	TOTAL:	817,493.32CR 1,350,237.43			
					DEPOSIT					
					INTEREST	TOTAL:	0.00			
					MISCELLANEOUS	TOTAL: TOTAL:	229,465.03CR			
					SERVICE CHARGE	TOTAL:	4,939.65CR			
					EFT	TOTAL: TOTAL:	0.00			
					BANK-DRAFT	TOTAL:	23,807.93CR			

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COMPANY:	999 - POOLE	D CASH FUN	D				CHECK DAT	Έ:	12/01/20	)24 THRU	12/31/202	4
ACCOUNT:	1010	CASH ·	- POOLED				CLEAR DAT	Έ:	0/00/00	00 THRU	99/99/999	9
TYPE:	All						STATEMENT	:	0/00/00	00 THRU	99/99/999	9
STATUS:	All						VOIDED DA	TE:	0/00/00	00 THRU	99/99/999	9
FOLIO:	All						AMOUNT:		0.00 1	THRU 999,	999,999.9	9
							CHECK NUM	IBER:	0000	000 THRU	99999	9
ACCO	UNT	DATE	TYPE	NUMBER	DESCRI	PTION	AMOUNT	STATUS	FOLIO	CLEAR DA	TE	
TOTALS 1	FOR POOLED C	ASH FUND			CHECK	TOTAL:	817,493.32CR					
					DEPOSIT	TOTAL:	1,350,237.43					
					INTEREST	TOTAL:	0.00					
					MISCELLANEOUS	TOTAL:	229,465.03CR					
					SERVICE CHARGE	TOTAL:	4,939.65CR					
					EFT	TOTAL:	0.00					
					BANK-DRAFT	TOTAL:	23,807.93CR					



## **MEMO**

Board of Directors
Trish Wilkinson, Accounting Supervisor
January 14, 2025
Accounting Supervisor's Report December 2024

#### **Finance**

#### Transfer In/Out

Transferred IRWM Grant 4382-112 (Tank 9) reimbursement in the amount of \$165,769.69 **OUT** Water Enterprise Fund 130-1010 (WAB Checking) **IN** Water CIP Fund 320-1130 (WAB Money Market)

Transferred RWS Expenses in the amount of \$489,535.00 **OUT** Water Bond 2023A Fund 223-1212 (USBank) **IN** Water Enterprise Fund 130-1010 (WAB Checking)

#### Other

Providing documentation to MacLeod Watts for the GASB 75 (OPEB) biennial valuation report for the District's fiscal year ending June 30, 2025.



### Hidden Valley Lake Community Services District Projects Update Report December / January 2025

## Backup Power Reliability Project

- 9/17 Federal increase request (award not anticipated)
- 10/2 Automatic transfer switch delivery
- 11/18 Generator arrival and installation
- 12/31 Air quality permits received

Load banks delayed by manufacturer; expected mid-Feb



Expense Pd.	Request Date	Request Amt	NOP Amt	Warrant	Difference
Q4 2022	1/10/2023	\$2,240.97	\$1,512.45	2/17/2023	38 Days
Q1 2023	4/7/2023	\$3,397.21	\$2,292.81	5/5/2023	28 Days
Q2 2023	7/10/2023	\$45,239.00	\$30,532.25	9/7/2023	59 Days
Q3 2023	10/11/2023	\$65,053.91	\$43,905.54	11/16/2023	36 Days
Q4 2023	1/9/2024	\$10,990.76	\$7,417.77	2/7/2024	28 Days
Q1 2024	4/15/2024	\$29,933.17	\$20,202.19	6/6/2024	55 Days
Q2 2024	7/13/2024	\$295,364.62	\$199,344.57	9/18/2024	67 Days
Q3 2024	10/31/2024	\$268,713.00	\$181,357.09	12/9/2024	39 Days
O4 2024	1/3/2025	\$422 926 77			



Task 1: Agency Coordination Task 2: Survey Permitting Task 3: Mobilization Task 4: Site Prep Task 5: Demo, Retention Wall Task 6: Install Equipment, Fence Task 7: Paving, Closeout





## Defensive Space and Ignition Resistant Construction Project

10/8 Cultural resources site visit Federal increase request in progress Expected Phase II response in February 2025 and award in March 2025



Expense Pd.	Request Date	Request Amt.	NOP Amt.	Warrant	Difference
Q3 2022	10/6/2022	\$2,501.64	\$1,688.38	1/26/2023	112 Days
Q4 2022	1/10/2023	\$3,981.15	\$2,686.92	2/8/2023	29 Days
Q1 2023	4/10/2023	\$100,002.50	\$67,492.69	5/5/2023	25 Days
Q2 2023	7/10/2023	\$166,307.65	\$112,242.70	9/11/2023	63 Days
Q3 2023	9/18/2023	\$81,422,72	\$46,964.72	10/20/2023	32 Days







Task 1: Geotechnical and Survey Field Work Task 2: Geotechnical Report Task 3: 35% Engineering Design Package Task 4: 65% Engineering Design Package Task 5: 95% PS&E Task 6: CEQA Initial Study/Mitigated Negative Declarations Task 7: Bidding Support



## Water System Storage Reliability Project

10/3 Summary of contractor's plan to contact FEMA

Construction extension granted through December

Tank 9B foundation complete. Construction in progress.

12/11 Construction defect found. Solutions are being evaluated, but overall construction may continue.

Expense Pd.	Request Date	Request Amt.	NOP Amt.	Warrant	Difference
Pre-Award	10/15/2022	\$19,076.17	\$12,876.41	12/2/2022	48 Days
Q3 2022	10/15/2022	\$4,350.45	\$2,936.55	12/2/2022	48 Days
Q4 2022	1/6/2023	\$15, 995.73	\$10,594.62	1/23/2023	17 Days
Q1 2023	4/11/2023	\$64,128.44	\$43,286.70	5/5/2023	24 Days
Q2 2023	7/10/2023	\$75,689,98	\$52,496.74	9/5/2023	57 Days
Q3 2023	10/10/2023	\$56,763.22	\$38,315,17	11/6/2023	27 Days
Q4 2023	1/9/2024	\$574,334.17	\$387,675.56	2/7/2024	29 Days
Q1 2024	4/12/2024	\$257,399.71	\$173,744.80	6/3/2024	55 Days
Q2 2024	7/13/2024	\$813,162.61	\$548,884.76	9/3/2024	52 Days
Q3 2024	10/14/2024	\$511,692.30	\$345,392.30	1/2/2025	80 Days
Q4 2024	1/9/2025	\$557,407.16			



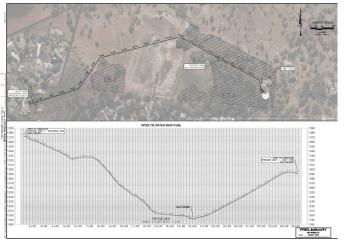
Task 1: Mobilization/Veg Management Task 2: Grading, Piping, Fencing Task 3: Tank 9A Construction Task 4: Tank 9 Demolition Task 5: Tank 9B Construction Task 6: Paving Task 7: Closeout





# Water Distribution Reliability Project

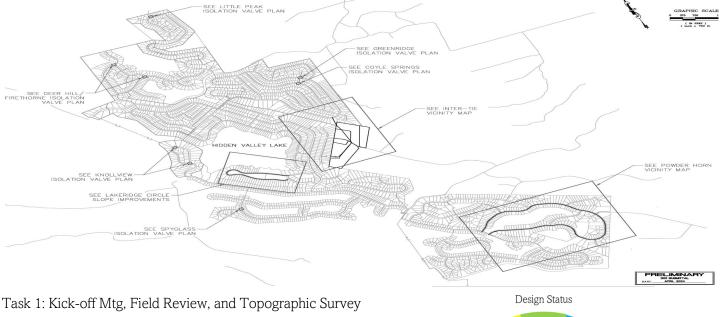
- 9/4 Received 65% Plan and Estimates
- 1/8 Benefit Cost Analysis discussion with CalOES They are to provide feedback prior to submission to FEMA.



Task 3

Task 2

Expense Pd.	Request Date	Request Amt.	NOP Amt.	Warrant	Difference
Q1 2023	4/8/2023	\$34,543.03	\$23,313.44	5/5/2023	27 Days
Q2 2023	7/10/2023	\$46,174.40	\$31,163.56	9/11/2023	63 Days
Q3 2023	10/11/2023	\$44,243.75	\$29,860.55	11/6/2023	26 Days
Q4 2023	1/10/2024	\$43,584.34	\$29,415.51	2/7/2024	28 Days
Q1 2024	4/15/2024	\$28,893.99	\$18,470.76	6/6/2024	52 Days
Q2 2024	7/14/2024	\$76,738.03	\$51,791.27	9/6/2024	54 Days
Q3 2024	10/11/2024	\$30,686.26	\$20,710.47	12/9/2024	59 Days
Q4 2024	1/3/2025	\$96,586.42			



- Task 2: Geotechnical Study and Seismic Hazard Assessment
- Task 3: Environmental Investigations and Document Prep.
- Task 4: 30% Engineering Design Package
- Task 5: 65% Engineering Design Package
- Task 6: Benefit Cost Analysis
- Task 7: Final Project Reports and Memorandum

# LHMP Update Project



11/12 LHMP draft made available and is under review

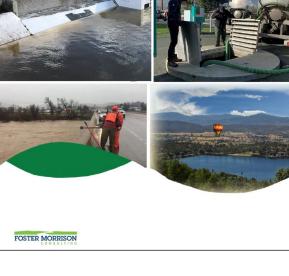
12/6 Staff review of Draft #1 submitted to Foster Morrison

12/30 Draft #2 distributed to HMPC and the public

Expense Pd.	Request Date	Request Amt.	NOP Amt.	Warrant	Difference
Pre Award	7/14/2024	\$1,680.73	\$1,108.15	8/26/2024	19 Days
Q1 2024	7/14/2024	\$3,871.45	\$2,552.56	8/26/2024	19 Days
Q2 2024	7/14/2024	\$23,269.32	\$15,342.11	9/9/2024	21 Days
Q3 2024	10/11/2024	\$36,955.89	\$24,363.17	12/9/2024	26 Days
Q4 2024	1/3/2025	\$24,461.06	\$16,125.96		

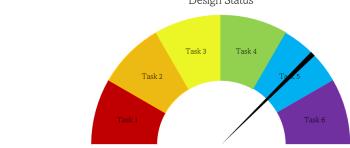








Task 1: Planning Task 2: Hazard Identification Task 3: Risk Assessment Task 4: Mitigation Strategy Task 5: Plan & Draft Task 6: Review & Adopt



## Other Project Updates

### FLASHES

- Completed 2 rounds of RFIs
- FLASHES patent
- Third RFI response due 10/16
- 10/31 Grants awarded
- 11/7 Ad Hoc committee meeting
  - Ambiguous language and "clawback" provision removal desired. Staff attempted communications with CPUC and PG&E staff to make such edits with no success.
  - Staff and Trane are seeking support from Senator McGuire's office.

### SCADA

- 5/17 USBR application submitted
- 9/26 State & Local Cybersecurity Grant Program (SLCGP) application submitted
  - Application scope includes hardware and network improvements
- 12/19 USBR grant application denied
- 12/31 SLCGP \$250,000 grant awarded

#### Stormwater Mitigation

- 7/13 Adaptation Planning Grant Program (APGP) discontinued
- Seeking alternative grant funding sources from BRIC/FMA program
- 9/25 FMA NOI submitted
- 9/27 CalOES meeting, NOI revisions requested
- 10/3 Meeting with West Yost representative
- 10/15 BRIC/FMA NOIs deadline
  - NOI submitted
  - BRIC/FMA sub-application deadline 11/21
- 10/28 HVLA did not approve 50% cost share of new grant application services contract
- Staff have reached out to multiple engineering firms to acquire a Scope of Work for potential flood mitigation solutions.

#### Brambles

- Pending submission approval of the LAFCo annexation application
  - Brambles staff have the document under review

#### HIDDEN VALLEY LAKE COMMUNITY SERVICES DISTRICT FINANCE COMMITTEE

DATE: January 14, 2025

**AGENDA ITEM:** Authorization of the General Manager to Purchase Eclipse Actuator Emergency Chlorine Shutoff Systems for Two 1-Ton Containers Not to Exceed \$22,500.00

**RECOMMENDATIONS:** Staff recommend authorizing the purchase of Eclipse Actuator Emergency Chlorine Shutoff Systems.

FINANCIAL IMPACT: Not to exceed \$22,500

**BACKGROUND:** Installing an automatic shutoff valve at the Wastewater Treatment Plant will assist in preventing the unintentional and hazardous release of chlorine gas. A shutoff valve was identified as a needed component in the 2018 Process Hazard Analysis of the Wastewater Reclamation Plant Risk Management Plan (RMP). It is also a recommended component in The Chlorine Institute's Pamphlet 155 *Water and Wastewater Operators Chlorine Handbook*, also referenced in the RMP.

Installing and maintaining an automatic chlorine shutoff valve for both the water and wastewater system is identified as a future District action in the 2024 - 2029 Strategic Plan. Installing a valve at the Wastewater Treatment Plant is the priority – and the intent of this purchase – as this location contains higher quantities of chlorine gas than the water treatment location does.

The purchase of this valve is budgeted for in the 2024 – 2025 budget under Risk Management for \$52,000.

ATTACHMENTS: D&H Water Systems proposal for "Budgetary Quotation for Emergency Valve Shutoff System"



## **PROPOSAL**

 Date:
 December 10, 2024

 Project:
 Budgetary Quotation for Emergency Valve Shutoff System

 Contact:
 Dennis White

Owner: Hidden Valley Lakes Community Services District

Thank you for your interest in products offered by D&H Water Systems, Inc. We are pleased to provide the following proposal for your consideration.

Qty	Description	Price	Ext. Price	
	OPTIONS #1 FOR EMERGENCY SHUTOFF SYSTEMS FOR TWO 1-TON CONTAINERS: MOST POPULAR - ECLIPSE ACTUATOR			
	Halogen Valve Systems, Model No. 6504.14		_	
1	<ul> <li>Duplex II Electric Emergency Valve Shutoff System</li> <li>Includes Duplex II Controller w/ Internal Battery Backup,</li> <li>(2) Eclipse Actuators w/12 ft Cables,</li> <li>(2) Actuator Storage Racks,</li> <li>(1) Remote Emergency Shutoff Switch.</li> <li>For Use On USA Chlorine Institute Style Valves.</li> </ul>	\$19,920.00	\$19,920.00	
1	Halogen Valve Systems, Model No. 4500.14-S Optional Relay Interface Module (RIM) for Duplex II Controller Includes (3) Dry Contact Alarm Relays for Use with (10) Assignable System Alarm Conditions	\$1,525.00	\$1,525.00	

QtyDescriptionPriceExt. Price
-------------------------------

603 Seagaze Drive #241, Oceanside, CA 92054 | (760) 722-6893 | www.dandhwatersystems.com

## WATER SYSTEMS

OPTION	OPTION #2 FOR EMERGENCY SHUTOFF SYSTEMS FOR TWO 1-TON CONTAINERS:			
LESS EX	LESS EXPENSIVE TON TERMINATOR SYSTEM - ACTUATOR MUST BE REMOVED TO MANUALLY OPEN OR CLOSE			
VALVE.	NO PROPER TORQUE CONFIRMATION.			
	Halogen Valve Systems, Model No. TGS-2Y			
1	Gemini Dual Chlorine Ton Container Emergency Shutoff System	\$14,050.00	\$14,050.00	
	Includes Gemini 2-Channel Controller,			
	(2) Terminator Actuators w/ 15ft. Cables,			
	(2) Storage Racks,			
	(1) Remote Shutoff Switch,			
	(1) Low Voltage Output Relay.			
	For use on tanks using CGA 820 style yokes with USA style			
	chlorine valves.			
	Halogen Valve Systems, Model No. 4500.05			
1	Optional Relay Interface Module (RIM), for Gemini Controller	\$1,525.00	\$1,525.00	
	Includes (3) output relays configured as DPDT rated at 115/230			
	VAC 5.0 amps.			
	Alarms:			
	1) Remote Indication of Emergency Close Event,			
	2) Low Battery,			
	3) System NOT Armed/Ready.			
	Replaces Standard Low Voltage Output			
1	Freight (FOB shipping point)	TBD	TBD	
		Sales Tax	To be charged	
			upon invoicing	
		<b>Total Lot Price</b>	TBD	



This proposal is valid for 30 days. All resulting purchase orders should be made out to the following:

D and H Water Systems, Inc. 603 Seagaze Dr. #241 Oceanside, CA 92054

We look forward to working with you on this project. If I can be of any further assistance, please do not hesitate to contact me.

Best, Kyle Hayes 650.613.2470 kyle@dandhwatersystems.com

603 Seagaze Drive #241, Oceanside, CA 92054 | (760) 722-6893 | www.dandhwatersystems.com



#### **Standard Terms and Conditions of Sale**

A D&H Water Systems, Inc., proposal forms the basis of an offer under our standard terms and conditions and shall be effective upon receipt of the client's written order confirmation.

Payment terms (upon approved credit) are **net 30** days after shipment of equipment.

If client fails to fulfill the net 30-day payment terms, D&H Water Systems, Inc., may defer further shipments and/or cancel the balance of any order at its option.

All credit card transactions will incur a 4% pass-through service charge.

D&H Water Systems' standard insurance package covers general liability, automotive, worker's compensation, and umbrella liability. We do not provide professional liability. Any cost associated with additional insurance requirements will be passed on to buyer.

D&H Water Systems, Inc., is serving as an equipment supplier and will not approve

retainage. Submittals provided 2-3 weeks after purchase order is fully executed by

both parties.

Delivery will be made in approximately **3-4 weeks** after submittal approval. (Subject to change based on component availability.)

Lead times given represent the best available estimate at the time of the proposal. D&H Water Systems, Inc., will endeavor to deliver on the anticipated date but assumes no obligation for any unforeseen circumstances and reserves the right to adjust lead times. D&H Water Systems, Inc., will not be held liable for any liquidated damage incurred during a project.

Unless otherwise agreed to in writing, all deliveries will be made FOB shipping point, and title and risk of loss shall be passed to the buyer at the point.

Immediately following receipt, the customer shall examine the delivery for completeness and functionality for use. D&H Water Systems, Inc., shall be informed of any defects within 7 days following arrival at destination.

Any shipment shortages shall be reported in writing within 48 hours following arrival at destination.

Products that are manufactured specific to the client's order requirements are considered custom and are not returnable.

Return of non-custom products requires prior approval and may be subject to restocking fees. Any returned product must contain a D&H Water Systems RMA number.

No terms or conditions contained within a client's purchase order or contract shall be binding unless specifically agreed to in writing by both parties.

The proposal does not include any applicable taxes or fees.

This quotation is limited to the products and services listed and excludes any item or service that is not specifically listed. Other items, such as but not limited to insurance premiums, transit fees, permit fees, license fees, bond fees, inspection fees, seismic calculations, equipment tags, labels, etc., are excluded.

Purchaser shall defend and hold harmless Seller, their officers, agents, employees, and members from all claims, suits, actions, or liens of any nature resulting from or arising out of the activities of Purchaser or its subcontractors, agents, or employees under this contract.

This quotation **EXCLUDES** any field wiring. Field wiring and any other installation service not listed shall be performed by others.

Should any term or clause on these terms and conditions in whole or in part be found unenforceable or void, all other provisions shall remain in force and effect.

603 Seagaze Drive #241, Oceanside, CA 92054 | (760) 722-6893 | www.dandhwatersystems.com



## Eclipse vs. Terminator Actuator





Feature Comparison Guide

		-
Feature	Eclipse	Terminator
Full battery powered system with integrated AC charging circuit	$\checkmark$	$\checkmark$
Battery backup power in the event of AC power loss	Up to 72 hours	Up to 24 hours
Failsafe closure of valves in the event of insufficient battery power	$\checkmark$	✓
Secondary lower torque for TEST (non-emergency) operation (20-30 lb-ft per Chlorine Institute)	$\checkmark$	
Operates with both vertical cylinders and horizontal drums (ton containers)	$\checkmark$	✓
Emergency activation via gas detector, remote shutoff switches or other contact closure signals to controller	$\checkmark$	~
Time required to close valve	1-2 seconds per valve	2-3 seconds per valve
Controller measures and gives confirmation of torque applied to the valve to assure that the valve is closed, not just confirmation that the system "ran"	$\checkmark$	
Actuator made from same materials as chlorine valve: Monel & Aluminum Silica Bronze	$\checkmark$	
Maximum actuator cable length	42 Ft (13 m)	17 Ft (5 m)
Valve packing nut and yoke nut are accessible <b>at all times</b> in the event that tightening is required	$\checkmark$	✓
Manual operation of the chlorine valve allowed (using standard wrench) WHILE THE ACTUATOR IS INSTALLED	$\checkmark$	
Valve actuator can be installed and armed BEFORE operator opens the chlorine valve	$\checkmark$	
After TEST close, valve can be manually reopened WITHOUT REMOVING THE ACTUATOR	$\checkmark$	
Low voltage momentary relay output indicates emergency activation	✓	~
Controller display	Alphanumeric OLED/LCD and LED status lights	LED status lights
Optional (3) dry contact 250V, 5A output relays with latching ability	12 assignable system status/alarm conditions	Conditions: Emergency close low battery, not armed & read
Optional RS232 serial output to SCADA (all system status/alarm conditions)	✓	
Optional Second Battery: Faster closing time, increased battery backup time, redundancy	$\checkmark$	



## Emergency Chlorine & SO2 Ton Container & Cylinder Valve Shutoff System

#### **ECLIPSE™** ELECTRIC EMERGENCY VALVE ACTUATOR

Bulletin: 703

#### Features

- Confirms proper closing torque has been achieved - not just that the system activated
- Allows full manual operation of the valve with a standard chlorine wrench while actuator is installed
- Meets Chlorine Institute torque recommendations for *both* test & emergency closures
- Battery powered for a minimum of 3 days if AC power lost, followed by fail-safe automatic emergency close
- Still allows access to valve packing nut while in place
- Fire code approved alternative to a scrubber



The Eclipse<sup>™</sup> emergency valve actuator automatically closes chlorine or sulfur dioxide ton container and 150 lb cylinder valves in the event of a system leak or emergency. The actuator and its controller are DC powered, with AC power only used for keeping the controller's internal battery optimally charged. In the event of a loss of AC charging power, the system continues to protect for three days or more. If AC power remains off for an extended period of time, the system will auto-initiate an emergency close while sufficient battery power is still available for proper shutoff.

When the controller receives a signal from a gas detector, emergency shutoff switch or other device, an emergency shutoff activation is initiated and the Eclipse actuator rapidly closes the ton container or cylinder valve. The controller measures the torque applied to the valve stem and confirms proper closing torque was achieved. This provides the operator with assurance that all valves are properly closed.

Two Eclipse actuators can be controlled by the Duplex II<sup>™</sup> controller, and up to six Eclipse actuators can be controlled by the Hexacon III<sup>™</sup> controller. Each controller includes a standard low voltage 24VDC relay output for remote indication of emergency close activation, with additional output relay and RS232 communication options available.

The Eclipse is compatible with standard valves meeting Chlorine Institute specifications and requires no tools or adapters for quick and easy installation on a CGA820 yoke connection. The Eclipse actuator can also be installed alongside all brands of direct mount vacuum regulators.



#### www.halogenvalve.com



## Emergency Chlorine & SO2 Ton Container & Cylinder Valve Shutoff System

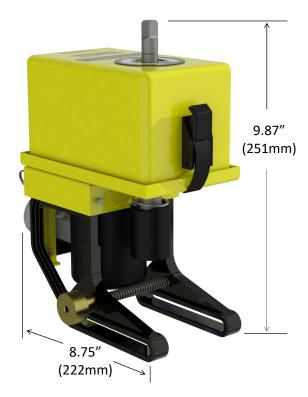
#### **ECLIPSE™** ELECTRIC EMERGENCY VALVE ACTUATOR

Bulletin: 703

#### **Specifications**

#### Materials

Aluminum-Silicon Bronze C-642
Aluminum-Silicon Bronze C-642
Aluminum-Silicon Bronze C-642
Monel®
Hastelloy C-276
Double O-ring, Teflon <sup>®</sup> /Viton <sup>®</sup>
2-Part Epoxy Powder Coat
12 ft (3.7m), 4-Conductor UL62, CSA Standard 22.2 No. 49 <i>Optional lengths up to 40 ft (12.2m)</i>
12 VDC (provided via controller)
40-50 ft-lbs
20-30 ft-lbs
Chlorine Institute DWG's 110, 113
Chlorine Institute DWG's 189, 131



## Model Information

Image	Model	Description
e e e e e e e e e e e e e e e e e e e	6503.14 6504.14	Duplex II Controller with: (1) Eclipse Actuator (2) Eclipse Actuators All systems come standard with Storage Bracket(s), Emergency Shutoff Switch, and Chlorine Valve Wrench
	6603.03 6604.03 6605.03 6606.03	<ul> <li>Hexacon III Controller with:</li> <li>(3) Eclipse Actuators</li> <li>(4) Eclipse Actuators</li> <li>(5) Eclipse Actuators</li> <li>(6) Eclipse Actuators</li> <li>All systems come standard with Storage Brackets, Emergency</li> <li>Shutoff Switch and Chlorine Valve Wrench</li> </ul>

## Options/Accessories

Part No.	Description
4101.01	Long Cable, Up to 40 ft (12.2m)
2202.00	Auxiliary Valve Adapter
6303.00	V-R Extension, for Direct Mount Vacuum Regulators
5151.00	Open Style Yoke
6888.00	Yoke to Pigtail Adapter
2196.00	Additional Actuator Storage Bracket

**NOTE:** Eclipse actuators require the Duplex II or Hexacon III controller for a complete emergency valve shutoff system. Actuators cannot operate stand alone.

Halogen Valve Systems, Inc. 1342 Bell Avenue, Suite 3C | Tustin, CA 92780 USA | Tel: +1 (949) 261-5030 | info@halogenvalve.com



## Emergency Chlorine Cylinder Valve Shutoff System

#### **TERMINATOR™** CHLORINE VALVE ACTUATOR

Bulletin: 702



The Terminator valve actuator with Gemini controller is an economical emergency shutoff system designed for use on 150 lb (68 kg) type chlorine and sulfur dioxide cylinders commonly used at water and wastewater treatment plants. The system is DC electric powered with AC only used for keeping battery optimally charged at all times. In the event of a loss of AC power, the system continues to protect for more than 24 hours. If AC power remains off for an extended period of time, the system will auto-initiate emergency close while sufficient battery power remains.

The Terminator is compatible with standard valves meeting Chlorine Institute specifications and requires no tools or adapters for installation. The Terminator is simply placed on the cylinder valve after process connections are made, leak tested, and the valve opened. Being a safety device, the Terminator is only powered in the closing direction.

#### Features

- Economical, low cost solution
- Protects personnel and community by quickly and automatically stopping a gas leak
- Easy-to-use gravity mount design for 150 lb (68 kg) cylinders
- Battery powered system continues to protect for more than 24 hours if AC power lost
- Fire code approved for many applications as scrubber alternative
- Helps comply with RMP gas leak mitigation requirement
- Compatible with all cylinder mounted vacuum regulators
- Actuator retention pin for added security

When the Gemini controller receives an emergency close signal from a gas detector, emergency shutoff switch, or other input, the Terminator is activated and the cylinder valve is rapidly closed. One or two Terminator actuators can be controlled by the Gemini making this the perfect safety solution for both single and dual cylinder applications. The Gemini includes a normally open, low voltage, momentary contact relay output for remote indication of emergency close activation. An optional Relay Interface Module (RIM) adds three dry contact relay outputs rated for 5 A @ 250 V with N.O./N.C. and latching capability for additional remote monitoring.

#### Halogen Valve Systems, Inc.

1342 Bell Avenue, Suite 3C Tustin, CA 92780 USA Tel: +1 949-261-5030 Fax: +1 949-261-5033 Toll Free (877) 476-4222

#### www.halogenvalve.com



## Emergency Chlorine Cylinder Valve Shutoff System

#### **TERMINATOR™** CHLORINE VALVE ACTUATOR

Bulletin: 702

### Specifications

Enclosure:	XENOY™, NEMA 4X
Drive Shaft:	440C Stainless Steel
Drive Bushing:	XYLAN <sup>®</sup> Aluminum-Silicon Bronze
Cable:	7 ft (2.14m), 2 Wire
Closing Torque:	30 - 40 ft-lb
Charging Current @110/220 VAC:	0.9A MAX
Charging Current @12VDC (Solar):	0.34A MAX
Battery Type:	12VDC, 8.0 Amp-Hour, High Rate
Standby/Backup Time:	> 24 Hours
Standard Compatibility:	Chlorine Institute DWG's 110, 113
Yoke Compatibility:	Chlorine Institute DWG's 189, 131

Terminator actuators require the Gemini controller for a complete emergency valve shutoff system. Actuators cannot operate stand alone.

## Model Information

Image	Model	Description
	8001.14	<ul><li>Gemini Controller with:</li><li>(1) Terminator Actuator,</li><li>(1) Storage Bracket,</li><li>(1) Emergency Shutoff Switch</li></ul>
	8002.14	<ul><li>Gemini Controller with:</li><li>(2) Terminator Actuators,</li><li>(2) Storage Brackets,</li><li>(1) Emergency Shutoff Switch</li></ul>



## Options/Accessories

Part No.	Description
4500.05	Relay Interface Module (RIM) — (3) 5A, 250VAC Dry Contacts. Alarm Conditions: Emergency Shutoff Activated, Low Battery, System NOT Armed & Ready
5151.00	Open Style Yoke
6888.00	Yoke to Pigtail Adapter
2202.00	Auxiliary Valve Adapter
6430.00	Additional Emergency Close Switch

Halogen Valve Systems, Inc. 1342 Bell Avenue, Suite 3C, Tustin, CA 92780 USA | Tel: +1 (949) 261-5030 | info@halogenvalve.com

REV 3, 7/19



# Your Partner in Safety

#### DUPLEX II CONTROLLER

# Emergency Chlorine & SO2 Ton Container & Cylinder Valve Shutoff Systems

Bulletin: 903

### Features

- Controls 1 or 2 Eclipse actuators
- LED display and membrane keypad
- Menu-driven user interface
- Up to 3 days battery backup
- Shuts valve in 1 to 2 seconds
- Measures and confirms required valve torque
- Diagnostic systems with up to 23 alarms & warnings
- Meets ALL Chlorine Institute USA standards
- Individual test key for each valve actuator
- NEMA 4X, UL Listed enclosure
- Over-torque protection
- 3-year warranty

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When used with our Eclipse actuators, the Duplex II allows operators to remotely close 1 or 2 chlorine or sulfur dioxide valves in an emergency situation. The Duplex II controller can interface with gas detectors, seismic or fire detectors, SCADA systems and with any number of remote mounted emergency shutoff/close switches. This allows operators to quickly and efficiently terminate a dangerous leak without having to "suit up" and enter the toxic environment.

The Duplex II controller and attached actuators are powered by an internal 12 volt, 8.5 amp hour battery. A healthy consistent battery state is maintained by an AC powered charging circuit. Should the site lose electrical power, the battery will provide system backup power for up to 72 hours. The control panel comes with an easy to read alphanumeric display, as well as a test key for each actuator so that test closures can be performed on every new tank or cylinder that is put into service. Closure of the valves happens simultaneously with both valves closing in just over 1 second.

The Duplex II controller uses our unique and patented "Torque-Sense" technology to measure the amount of torque that is applied to the valve stem. By measuring and confirming the torque applied, the Duplex II can assure operators that their valves are properly closed in any emergency situation. Optional relay packages and SCADA outputs can remotely communicate up to 23 different system diagnostics to a PLC or data acquisition system.





# Your Partner in Safety

### DUPLEX II CONTROLLER

# Emergency Chlorine & SO2 Ton Container & Cylinder Valve Shutoff Systems

Bulletin: 903

## Specifications

Channels: 2 (for use with 1 or 2 actuators) Enclosure Weight: 14.5 lb (6.5 kg) Battery Weight: 7 lb (3.2 kg) Enclosure Rating: NEMA 4X / IP67 Temperature Range: -10 C to 40 C Display: 2 line 40 character backlit LED Power Requirement: 110 - 240 VAC Power Use: 100 watts Charging Current: 0.9A @ 120VAC Charger: Constant voltage trickle charge Warranty: 3 Years Battery Type: 12 Volt, 8.5 amp hour, VRLA Battery Backup Power: Up to 72 hours Remote Mount Emergency Shutoff Switch: Normally op

Remote Mount Emergency Shutoff Switch: Normally open contact (N.C optional) Optional SCADA Output: RS-232 output of 23 system diagnostics Relay Outputs:

- Standard Relays: (2) Momentary N.O., 200 mA @ 24V, Conditions: Actuator A closed and torqued, Actuator B closed and torqued.
- **Optional Relays:** (3) Dry contact, momentary or latching, NO/NC, 5A@250V. Conditions: Selectable from list of 10. See Relay Interface Module info for details.

# Model Information

Image	Model	Description
	6503.14 6504.14	Duplex II Controller with: (1) Eclipse Actuator (2) Eclipse Actuators All systems come standard with Storage Bracket(s), Emergency Shutoff Pushbutton Switch, and Chlorine Valve Wrench

# Options/Accessories

Part No.	Description
4502.01	Optional SCADA output, RS-232 output of 23 system diagnostics
4500.14-S	Optional Relay Interface Module, (3) Form C dry contacts, 250 V / 5 A, 9 alarm conditions

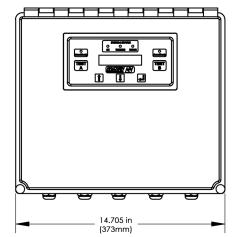
**NOTE:** Duplex II controller requires the Eclipse actuator for a complete emergency valve shutoff system. Controllers cannot operate stand alone.

(211mm) (211mm) (308mm) (308mm) (308mm)

8.31 in

#### Rev 05/20

Halogen Valve Systems, Inc. 1342 Bell Avenue, Suite 3C | Tustin, CA 92780 USA | Tel: +1 (949) 261-5030 | info@halogenvalve.com



#### ACTION OF HIDDEN VALLEY LAKE COMMUNITY SERVICES DISTRICT

### **DATE:** January 14, 2025 **AGENDA ITEM:** Approval of Revisions to Policy #2000 Sewer Consumption Value Policy

**RECOMMENDATIONS:** Staff recommend revising Policy #2000 Annual Sewer Consumption Value Policy to:

- Omit the top and bottom 25% of water use data.
- Omit non-sewer connected accounts from the average calculation.
- Evaluate both the mean and the median of the average calculation and pick the lower amount of the two as the average calculation value.

FINANCIAL IMPACT: Revenue reduction of \$2.70 per month per account on an averaged sewer amount:

- Current average sewer bill per month: \$111.49
- Proposed average sewer bill per month: \$108.79
- \$111.49 \$108.79 = **\$2.70**

**BACKGROUND:** According to Annual Sewer Consumption Value Policy #2000:

"...sewer use rates are based upon winter water use, an indicator of indoor water use. New sewer use consumption values will be applied in conjunction with any changes in water rates, on July 1st of each year. The definition of "winter" is herby noted to be the four billing cycles, spanning from December billing cycle, through March billing cycle. HVLCSD's internal billing system will calculate average water use over these four billing cycles, for residential and commercial facilities that have complete historical date for this time period.

For residential and commercial facilities lacking the necessary historical data (the December billing cycle, through the March billing cycle of each fiscal year) a community average calculation will be applied. The average is obtained by using the cumulative individual averages noted for the individual residential user noted in the previous paragraph, <u>It is then insulated from potential skewing data</u>, by eliminating the top and bottom 10% of water use data. Finally, the total is divided by the number of users to give you the community average calculation."

<b>2024 Sewer Average Comparison</b> Dec 2023 – Mar 2024						
Includes Non-Sewer Customers		Excludes Non-Sewer Customers				
Top and bottom 10% removed	Mean: 467.52 CF *current average	Top and bottom 10% removed	Mean: 466.05 CF			
	Median: 427.75 CF		Median: 427.13 CF			
Top and bottom 25% removed	Mean: 443.97 CF	Top and bottom 25% removed *recommended method	Mean: 442.61 CF			
	Median: 427.75 CF		Median: 427.50 CF			



HIDDEN VALLEY LAKE

ADMIN

POLICY TITLE:	Annual Sewer Consumption Value Policy		
POLICY #: 2000	ADOPTED DATE: July 18, 2017	REVISION DATE:	
	President: Jim Lieberman	President:	

The Board of Directors revised and adopted this policy at its public meeting on the latest revision date. This version of the Policy supersedes all other previous versions.

#### 2000.1 **Purpose**

The purpose of the Annual Sewer Consumption Value Policy is to provide clear direction and a repeatable process that allows Hidden Valley Lake Community Services District (HVLCSD) to remain effective in the provision of sewer use rates.

#### 2000.2 **Policy**

Within the framework identified in Resolution 2017-09, sewer use rates are based upon winter water use, an indicator of indoor water use. New sewer use consumption values will be applied in conjunction with any changes in water rates, on July 1<sup>st</sup> of each year. The definition of "winter" is herby noted to be the four billing cycles, spanning from December billing cycle, through March billing cycle. HVLCSD's internal billing system will calculate average water use over these four billing cycles, for residential and commercial facilities that have complete historical date for this time period.

For residential and commercial facilities lacking the necessary historical data (the December billing cycle, through the March billing cycle of each fiscal year) a community average calculation will be applied. The average is obtained by using the cumulative individual averages noted for the individual residential user noted in the previous paragraph, It is then insulated from potential skewing data, by eliminating the top and bottom 10% of water use data. Finally, the total is divided by the number of users to give you the community average calculation.

### HIDDEN VALLEY LAKE COMMUNITY SERVICES DISTRICT FINANCE COMMITTEE

DATE: January 14, 2025

**AGENDA ITEM:** Approval and Acceptance of Proposal for Implementation of Lean and Authorization of the General Manager to Execute an Agreement for the Implementation of the Lean Process

**RECOMMENDATIONS:** Approval and Acceptance of Proposal and Authorization of the General Manager to Execute an Agreement to Implement the Lean Process

#### FINANCIAL IMPACT:

1.) SSA & Company – Bob Silvers, Professional Fees \$55,000 (Not including ordinary travel & expense.)

2.) Transformance Advisors Inc. - Mike Loughrin, Professional Fees \$22,500, plus Travel \$3,500.

**BACKGROUND:** On October 15, 2025, Staff were directed to provide a proposal for the implementation of Lean Six Sigma. On November 19, 2024, Staff invited a local Lean Six Sigma Black Belt to provide a presentation along with an estimated cost of Lean.

Bob Silvers, LSS was introduced to staff and on December 5, 2024, Mr. Silvers provided a Board Workshop presenting a high level of Lean End-to End Process, summarizing Lean into 5 Principles:

Principle 1 – Precisely specify the value of a specific process

Principle 2 – Identify the value stream for each process

Principle 3 – Allow value to flow without interruptions

Principle 4 – Let the clients pull value from the process team

Principle 5 - Continuously pursue perfection

Staff met with Mike Loughrin, Transformance Advisors On January 7, 2025, where he provided an overview of Lean in a commonsense approach breaking down Lean into four (4) components for an effective Lean Program:

Milestone 1 - Lean and Lean Transformation

Milestone 2 - Mapping Projects

Milestone 3 – Problem Solving Project s

Milestone 4 - Management Skills

ATTACHMENTS: LSS - HVLCSD Training Proposal, Transformance Advisors – HVLCSD Lean Transformation Program

# SSA&COMPANY

685 Third Avenue, 22nd Floor New York, New York 10017 e-mail: bsilvers@ssaandco.com

January 3, 2025 Ms Penny Cuadras Administrative Services Manager Hidden Valley Lake Community Services District 19400 Hartmann Road Hidden Valley Lake, CA 95467

Dear Penny:

Thank you for assisting in managing the process with your team to discuss the potential opportunity for SSA & Company to provide Lean training and coaching in support of Hidden Valley Lake Community Services District (HVLCSD).

SSA has deep experience working in the water utility industry. Our clients have documented millions of dollars in cost reduction and productivity benefits as validated by their finance teams through our joint execution, training, and coaching them in the Lean Six Sigma (LSS) methods and tools. This represents significant ROI in client investment working with SSA. We look forward to the opportunity to work with HVLCSD.

#### **Objective:**

HVLCSD seeks to implement lean thinking principles (waste elimination, continuous improvement) into the organization's culture to improve efficiency, reduce costs, enhance service quality for ratepayers, and ensure long-term sustainability. The anticipated benefit of this implementation is to reduce operational costs, improve customer satisfaction, increase employee engagement, better resource utilization, and improve safety.

#### Considerations

As HVLCSD embarks on implementing lean thinking principles there are basic operational and management processes we recommend are in place to deliver and sustain the business and customer benefits you have outlined. Along with giving consideration to the initial training projects to be executed and respective team member composition to afford the greatest and fastest benefits. This includes:

- Access to systems and data, both real-time and historical, to address current business issues and assess improvement trends
- Established Key Process Indicator's (KPIs) from the field to middle level management, and senior leaders reviewed on a daily, weekly, and monthly basis to manage results
- Established organizational roles and responsibilities, and employees with the right skill sets /



capabilities to drive ownership and accountability

- Defined meetings that have established Terms of Reference (TORs) Meeting Times, Attendees, Purpose, Agendas, Inputs and Outputs to Measure, Manage, Control, and Report business performance
- HVLCSD is a small organization comprised of 5 Board Members and 14 full-time team members. To achieve the greatest benefits quickly, consideration should be given to identifying a number of initial training projects (potentially 3 – 4) that span and connect the entire HVLCSD value stream. Each project would be comprised of 4 - 6 full-time team members and 1 or 2 board members.

Based on our initial discussions, HVLCSD measures a limited number of KPIs and has limited access to historical information and data. These limitations can make it difficult for HVLCSD to determine the quantifiable impact Lean is having on its business performance, customer satisfaction, and sustainment of improved results. This situation is not uncommon with many of the clients we work with. In our +30 years of Lean Deployment experience, we have developed effective techniques and methods to work around these gaps ensuring you will quickly achieve the goals you seek to achieve. We will tailor a Lean deployment plan to your specific business situation, which we are pleased to present herein.

#### Services, Activities, and Outcomes

<u>1-day Executive Workshop</u> – The services, activities, and outcomes of this 1-day Executive Workshop are:

- Sketch out the high level HVLCSD value stream map
- Document the KPIs that are currently measured, review the historical data that may exist to understand the trending of these KPIs, identify future state KPIs HVLCSD desires to measure, and a high-level plan to measure and store the data that define these KPIs
- Identify the gaps the Board sees in the ability of the organization to achieve its 2025 business goals
- Identify 3 4 potential projects to close these gaps that are codified at a high level in an A3
- Identify the potential project team members (including Board Members), and project team leads who will execute these projects and attend training
- Define the timeline for the training and coaching to execute these projects
- Review the Boards responsibility in leading a Lean organization
- Assess the implementation risks and document the mitigation plans to ensure a successful implementation
- Determine next steps

<u>Lean Training, Project Execution, and Coaching</u> – To facilitate a deep understanding and application of the lean methods and tools and quick project execution, SSA recommends beginning with all project teams attending a 1-day Lean training session, where the teams will learn the

- A3 as a project framework and how it is used for root cause analysis. Further, during the training we will review each Teams A3
- Value stream mapping and the definitions for value-add, non-value-add, and business-value-add, along with the 8 wastes to identify gaps in performance
- SIPOC (Suppliers, Inputs, Process, Output, and Customers) and how it is used to define the key inputs and outputs of a process and their respective criteria to meet our business and customer's needs. Additionally, we will review the RACI as to who is Responsible, Accountable, Consulted, and Influencers to execute the process steps
- Kaizen Events how they are conducted and the benefits of using them to gain consensus and

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efficiently solve problems

- Standard Work to ensure the one right way to execute a process has been identified, codified and the need to continually improve on this standard work
- Visual Controls, Mistake proofing, and Leader Standard Work to ensure gains are sustained

After the training each team will apply what they have learned to their project by drafting a value stream map, completing a SIPOC, and collecting any available data in preparation for the first of two Kaizen Events. We expect this first Kaizen Event will take place  $\sim 2$  weeks after the training. During these two weeks SSA will provide coaching to assist the teams complete these tasks.

<u>First Kaizen Event</u> – Each Team will attend a 1-day Kaizen Event focused on their project, facilitated by the SSA trainer/coach. The outcome of this first Kaizen Event will be to

- Codify the current state value stream map for their projects
- Identify gaps in the current state performance
  - Document observed waste based on the 8 definitions of waste
  - Codify and gain consensus on the SIPOC and identify gaps in the inputs, outputs, and respective criteria
  - o Review any data/observations that have been identified
- Identify improvements necessary to close the current state gaps and expected benefits
- Prioritize improvements based on ease of implementation and expected benefits
- Develop Improvement plan and associated running action item list (RAIL)
- Assess the implementation risks and document the mitigation plans

After each team's respective Kaizen Event, they will implement the actions identified in their RAIL. We expect the implementation of these improvements to take approximately 2 to 3 weeks. During this time the SSA training/coach will meet with the teams weekly to answer any questions and break any barriers.

<u>Second Kaizen Event</u> – Each Team will attend a 4-hr Kaizen Event focused on their project, facilitated by the SSA trainer/coach. The outcome of this second Kaizen Event will be to:

- Review the status of the implementation and if necessary, break any barriers to implementation
- Document Standard Operating Procedures and Standard Work to codify improvements
- Develop Visual Controls, Mistake Proof approaches, and Leadership Standard Work to sustain improvements
- Validate estimated benefits
- Develop Control/Sustainment (audit) plan and associated running action item list (RAIL)
- Assess the Control/Sustainment risks and document in a mitigation plans
- Finalize A3 to codify Teams efforts and retain as internal intellectual property for future reference
- Identify additional improvement opportunities and initiate an A3

After the second Kaizen Event, each team will implement their Control/Sustainment plans. Depending on the project and the respective improvements, this can take one to 4 weeks to implement. SSA Trainer/Coach will review final A3 and improvements to close the projects.

#### Approach

SSA will collaborate with HVLCSD to develop these Lean training materials, teach the training class, and facilitate the Kaizen Events. Specifically, we will:

- Provide experience and training documents and plans necessary to drive effective training
- Share experiences and train the HVLCSD personnel to adopt a Lean Mindset and become true

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Change Agents

- Work with Leadership and the Project Teams to step outside their comfort zone and challenge the status quo
- Identify risks and develop risk mitigation strategies
- Transfer knowledge to assist in successfully deploying and implementing the Lean skillset into HVLCSD to drive your business results

#### Deliverables

Deliverables for these services includes the delivery of:

- Bespoke Lean training materials
- Conduct 1 Executive Workshop
- Provide Lean training and coaching
- Facilitate 2 Kaizen events for each project team

#### Team, Timing, and Investment

SSA & Company enables our clients to execute their strategic goals and objectives. We bring methodologies that translate your strategy into hands-on, tactical actions that drive sustainable business results. We will meet you where you are -- working together, soliciting your input and providing feedback to ensure no surprises. Our team will combine onsite and remote activities to ensure timelines are maintained and results generated.

Bob Silvers, Managing Director, will work and collaborate with the HVLCSD Board in execution of this effort, developing the bespoke Lean training materials, and delivering the training. We will identify a SSA trainer/coach who is skilled in this approach to conduct the Lean training and facilitate the Kaizen Events Professional fees for this assignment are \$55,000, not including ordinary travel & expense.

If additional time is required or a change of scope or team is appropriate, we will work with HVLCSD to adjust the Agreement terms and fees to account for the extension.

We are excited at the opportunity to work with HVLCSD. Please let us know if you have any questions, and we look forward to hearing back from you.

Sincerely,

Bob Silvers, Managing Director SSA & Company <u>bsilvers@ssaanco.com</u> 480-734-3426

# Proposal for Hidden Valley Lake Community Services District January 9, 2025

## Summary

Establish a Lean Transformation Program.

- Foundations of Lean for all employees
- 4 Value Stream Mapping projects
- 4 Problem Solving projects
- Establish a Sustainable Program
- Travel for 2 in-person sessions
- Training and Coaching
- Leadership Support
- Significant ROI

### Milestones

Milestone 1: Training for everyone on the foundations of Lean and Lean Transformation programs. This includes principles, waste, value, standard work, projects, continuous improvement, and program management. All participants will learn the body of knowledge associated with being a <u>Certified Lean Apprentice</u>. Each person will have the option to take an exam and earn the Certified Lean Apprentice credential.

Milestone 2: Run 4 value stream mapping projects. 4 employees will be Project Managers and other employees will be Project Team Members or Subject Matter Experts. Training in value stream mapping is integrated with running a project. The "cultural transformation" you hear associated with Lean will happen as people use the tools and see the results. Following completion of training and projects, the 4 Project Managers can take an exam and earn the <u>Certified Lean Practitioner</u> credential.

Milestone 3: Run 4 problem solving projects. The 4 employees will be Problem Solvers and other employees will assist as needed. Training in solving complex problems is integrated with running a project. Following completion of training and projects, the 4 Problem Solvers can take an exam and earn the <u>Certified Lean Expert</u> credential.

Milestone 4: Program management skills for ongoing leadership of the Lean Transformation Program for Hidden Valley Lake Community Services District. 1 person will be the Program Manager responsible for ongoing Lean activities. Training in managing a Lean Transformation Program is integrated with building out a sustainable program. Following completion of training

and establishing a sustainable program, the Program Manager can take an exam and earn the <u>Certified Lean Master</u> credential.

Training and coaching will be a combination of in-person for critical sections and online for most of the material. Online materials are available 24/7 and include articles, videos, podcasts, assignments, quizzes, and exams. Coaching is flexible and can involve telephone calls, Zoom meetings, and emails.

Leadership for the Hidden Valley Lake Community Services District will be provided information on serving as Project Champions, Steering Committee Members, and hosting celebrations.

## Timing

#### ~Months 1 to 3:

Kick-off (2.5 days in-person training and coaching):

- Milestone 1: Foundations of Lean and Lean Transformation Programs (all employees).
- Start projects which are part of Milestone 2: Project selection, scoping, and charters (4 employees who will be Project Managers).

Online training and remote coaching:

- 90 days elapsed time is an average for value stream mapping projects.
- Weekly coaching sessions should be prescheduled.

Project completion and launch (2 days in-person training and coaching):

- Value stream mapping project completion and celebration.
- Start problem solving projects which are part of Milestone 3: Project selection and scoping (4 employees who will be Problem Solvers).

~Months 4 to 6:

Online training and remote coaching:

- 60 days elapsed time is an average for problem solving projects.
- Weekly coaching sessions should be prescheduled.
- Problem solving project completion and celebration.

Online training and remote coaching:

- 60 days elapsed time is an average for building out a sustainable program which is Milestone 4. (1 employee who will be the Program Manager). This can overlap with the problem solving projects.
- Weekly coaching sessions should be prescheduled.

Based upon coordination of schedules, we can start in February or March of 2025. Total elapsed time, between kick-off and completion of milestone 4, will be approximately 6 months. The duration is a function of the scope of each project and availability of project managers, problem solvers, and program manager. Those leading projects should allocate about 8 hours per week.

## Accountabilities

Transformance Advisors accountability includes:

- Training materials via online learning management system.
- Teaching and coaching (Mike Loughrin with back-up from Lale Lovell).
- Supporting leadership in establishing a sustainable program.

Hidden Valley Lake Community Services District accountability includes:

- Training room for in-person events
- Refreshments, snacks, and lunch for in-person events.
- Active leadership support, including learning about Lean, serving as Project Champions, conducting steering committee meetings, and holding celebrations. As people wear multiple hats, the same person may be a Project Manager for one project, a Project Champion for another, and on the steering committee for a third!
- Time for project managers, problem solvers, and program manager to learn and apply the materials. The ballpark estimate is 8 hours per week.

Joint accountabilities include:

- Agreement on agenda and schedule.
- Establish the right projects which align with learning objectives and deliver significant ROI.
- Dealing with change management issues.

## **Terms and Conditions**

\$22,500 for materials, teaching, coaching, and certifications.

\$3,500 estimated for travel (\$1,750 times 2 trips = \$3,500).

\$26,000 estimated total over 6 months plus or minus a few days.

\$22,500 will be billed at \$3,750 a month for 6 months beginning on the first day of the month with the kick-off meeting.

Travel expenses will be billed after completion of travel.

## Conclusion

When completed, you will have:

- Completed 4 value stream mapping projects.
- Completed 4 problem solving projects.
- Established a sustainable program able to do many more Lean projects and deliver continuous improvement.
- All employees with knowledge of Lean and experience as project team members.
- 4 key employees with knowledge and experience running Lean projects.
- 1 program manager able to take your Lean Transformation Program to the next level.
- Many employees with 1 or more Lean credentials.
- Achieved significant ROI. The projects will deliver great results.

Please do not hesitate to contact me with any questions.

I can be reached at 720-234-3244 or mloughrin@emailta.com.

Sincerely,

Mike Loughrin Chief Executive Officer Transformance Advisors Inc. 720-234-3244

"The team at Transformance Advisors has put together a great Lean Transformation program." – Chris Stone, Program Manager, Rocky Mountain Trade Adjustment Assistance for Firms.

"The Lean Transformation program, from Transformance Advisors, will change the way you work and the way you think. It will help you transform your company." – Trevor Zylstra, Chief Operating Officer, SparkFun Electronics.